

MEMBER DIRECTORY INSIDE



ATLAS

N E T W O R K

2011 YEAR IN REVIEW



Our sponsors are special people. Their generosity and their belief in freedom fuel the Atlas Network. Because Atlas neither requests nor receives government funding, we rely on the free decisions of thousands of people every year to do what we do. Our annual Year in Review shows just some of what they have made possible.

*All of us in the Atlas Network are grateful for the freely offered support of our sponsors. I invite others who share our love of liberty to become part of the Atlas Network by visiting **AtlasNetwork.org/Donate** or by contacting me directly.*

—Brad Lips

Chief Executive Officer
Atlas Network

RIGHT PAGE: (from left to right, top to bottom): Wan Saiful Wan Jan (Malaysia), Matt Bufton (Canada), Olumayowa Okediran (Nigeria), Kaetana Leontjeva (Lithuania), Anna Krasinskaya (Russia), Aziz Mechouat (Morocco), and Frederick Roeder (Germany).

MISSION

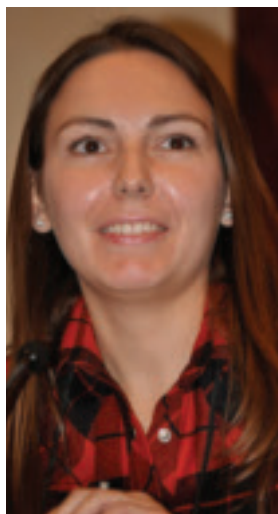
The mission of the Atlas Economic Research Foundation, also known as the Atlas Network, is to discover, develop and support Intellectual Entrepreneurs in the global network of independent think tanks that advance the ideas of individual liberty, economic freedom, and the rule of law under limited government. Atlas nurtures and collaborates with nearly 400 partners in the U.S. and 80 other countries.

INTELLECTUAL ENTREPRENEUR

An Intellectual Entrepreneur is an individual who discovers a need for a new idea or policy solution and has the talent to attract resources and allocate them to satisfy that need. The Atlas Network provides Intellectual Entrepreneurs with training, funding through grants, and networking opportunities through events and conferences.

THINK TANK

Atlas believes independent think tanks - producing research, providing educational materials, and advocating policy solutions - are cost-effective vehicles for persuading the public to limit government and protect individual liberty.



DIRECTORY



Attendees at a seminar on Austrian economics by Dr. Benjamin Powell and hosted by Canada's **Institute for Liberal Studies**.

The directory in this Year In Review report presents free-market think tanks with active websites that are connected to the global Atlas Network.

AFGHANISTAN

Afghanistan Economic and Legal Studies Organization
aelso.org

ALBANIA

Albanian Liberal Institute
alblib.org

Fundación Bases
fundacionbases.org

Fundación Friedrich A. von Hayek
hayek.org.ar

Fundación Libertad
libertad.org.ar

AUSTRALIA

Centre for Independent Studies
cis.org.au

Education Standards Institute
edstandards.com.au

Institute of Public Affairs
ipa.org.au

Mannkal Economic Education Foundation
mannkal.org

AUSTRIA

Austrian Economics Center
AustrianCenter.com

European Coalition for Economic Growth
e-growth.eu

F. A. v. Hayek Institute
hayek-institut.at

Institute for Study of Morals
wertewirtschaft.org

Neuwaldegg Institute
eicee2.org

AZERBAIJAN

Free Minds Association
azadliqiragi.org

Public Association for Assistance to Free Enterprise
freeeconomy.az

BAHAMAS

Nassau Institute
nassauinstitute.org

BELGIUM

European Centre for International Political Economy
ecipe.org

Libera!
liberavzw.be

Ludwig von Mises Institute Europe
vonmisesinstitute-europe.org

Molinari Economic Institute
institutmolinari.org

Murray Rothbard Institute
rothbard.be

BOLIVIA

Fundación Nueva Democracia
nuevademocracia.org.bo

Instituto de Ciencia, Economía, Educación y Salud
icees.org.bo



Think Tank MBA graduate, Agustín Etchebarne, general director, launched **Freedom and Progress**, a new think tank via the merger of Foro Republicano, CIMA and Futuro Argentino in Argentina. Alberto Benegas Lynch and Manuel Solanet are seated on stage.

ARGENTINA

Centro para la Apertura y el Desarrollo de América Latina
cadal.org

Foro de Estudios sobre la Administración de Justicia
foresjusticia.org.ar

Fundación Atlas 1853
Atlas1853.org.ar

Fundación Pensar Argentina
fundacionpensar.org

Instituto Acton Argentina
institutoacton.com.ar

Libertad y Progreso
libertadyprogresonline.org

Políticas Públicas para la Libertad
populi.org.bo

BOSNIA AND HERZEGOVINA

Populari
populari.org

BRAZIL

Instituto de Estudos Empresariais
iee.com.br

Instituto Liberal - Rio de Janeiro
institutoliberal.org.br

Instituto Liberdade do Rio Grande do Sul
institutoliberalidade.org.br

Instituto Ludwig von Mises Brasil
mises.org.br

Instituto Millenium
imil.org.br

OrdemLivre.org
ordemlivre.org

BULGARIA

Access to Information Programme
aip-bg.org

Institute for Market Economics
ime.bg

CANADA

Alberta Enterprise Group
albertaenterprise.com

Atlantic Institute for Market Studies
aims.ca

Canadian Constitution Foundation
CanadianConstitutionFoundation.ca

Canadian Taxpayers Federation
taxpayer.com

Civitas Canada
civitascanada.ca

Fraser Institute
fraserinstitute.org

Frontier Centre for Public Policy
fcpp.org

Institute for Liberal Studies
liberalstudies.ca

Justice Centre for Constitutional Freedoms
jccf.ca

Ludwig von Mises Institute of Canada
mises.ca

Macdonald-Laurier Institute for Public Policy
macdonaldlaurier.ca



Atlas partnered with **FORES** and **Instituto Acton Argentina** to hold a workshop on the rule of law in Latin America. From left to right are Mauro de Lorenzo, John Templeton Foundation; Esteban Burlich, Minister of Education in Argentina; and Luz Maria Budge, Dean of Education at Finis Terrae University in Chile.

Manning Centre for Building Democracy
manningcentre.ca

Montreal Economic Institute
iedm.org

CHILE
Acción Emprendedora
accionemprendedora.cl

Centro de Estudios Públicos
cepchile.cl

Instituto Democracia y Mercado
democraciaymercado.cl

Libertad y Desarrollo
lyd.com

CHINA

Cathay Institute for Public Affairs
cipacn.org

Fuping Development Institute
fdi.ngo.cn

I, Pencil Institute
impencil.org

Impact Law Firm
bjimpact.org

Shanghai Institute of Finance and Law
sifl.org.cn

Transition Institute
zhuanxing.cn

Unirule Institute of Economics
unirule.org.cn

HONG KONG
Lion Rock Institute
lionrockinstitute.org

COLOMBIA
Fundación Hayek
fundacionhayek.co

Instituto de Ciencia Política
icpcolombia.org

COSTA RICA

Asociación Nacional de Fomento Económico
anfe.org.cr

CROATIA
Adriatic Institute for Public Policy
adriaticinstitute.org

Centre for Public Policy and Economic Analysis
cea-policy.hr

Iustitia Croatia
iustitia.hr



The **Canadian Taxpayers Federation's** National Debt Clock Tour rolled through 71 communities and 9 provinces on a 33 day tour, garnering media attention for this important issue.



Angel Soto of **Democracy and Markets** in Chile has filmed well-regarded documentaries on successful entrepreneurs in Bolivia, Ecuador, Peru and Mexico.

CZECH REPUBLIC

Civic Institute
obcinst.cz

Liberal Institute
libinst.cz

Liberalism.ro Association
libinst.cz

DENMARK

Center for Political Studies
cepos.dk

DOMINICAN REPUBLIC

Centro Regional de Estrategias Económicas Sostenibles
crees.org.do

ECUADOR

Fundación Ecuador Libre
ecuadorlibre.org

Instituto Ecuatoriano de Economía Política
ieep.org.ec

EGYPT

Egyptian Union For Liberal Youth
euly.org

EL SALVADOR

Fundación Salvadoreña para el Desarrollo Económico y Social
fusades.org

FINLAND

Libera Foundation
libera.fi

FRANCE

Association pour la Liberté Economique et le Progres Social
libres.org

Contrepoints
contrepoints.org

Contribuables Associes
contribuables.org

Institut Coppet
institutcoppet.org

Institut de Formation Politique
ifpfrance.org

Institute for Economic Studies Europe
ies-europe.org

Liberte Cherie
liberte-cherie.com

Turgot Institute
turgot.org

UnMondeLibre.org
unmondelibre.org

REPUBLIC OF GEORGIA

New Economic School-Georgia
nesg.net

GERMANY

Berlin Manhattan Institut
berlinmanhattan.org

Center for European Policy
cep.eu

Council on Public Policy
council.uni-bayreuth.de

F.A. Hayek Society
hayek.de

Freiheitswerk
freiheitswerk.org

Liberale Institut
freiheit.org/liberales-institut

Walter Eucken Institute
eucken.de

GHANA

Imani Center for Policy and Education
imanighana.com

GREECE

Center for Liberal Studies
kefim.gr

E-Rooster
e-rooster.gr

Liberty Forum of Greece
libertyforum.gr

GUATEMALA

Centro de Estudios Económicos y Sociales
cees.org.gt

Centro de Investigaciones Económicas Nacionales
cien.org.gt

Universidad Francisco Marroquín
ufm.edu

HUNGARY

Free Market Foundation
kapitalizmus.hu

ICELAND

Andriki
andriki.is

Icelandic Centre for Social Economic Research
rse.is

Icelandic Libertarian Society
frjalshyggja.is

INDIA

Centre for Civil Society
ccs.in

Centre for Public Policy Research
cprr.in

Liberal Youth Forum of India
lyfindia.org

Liberty Institute
infenceofliberty.org



Dora Ampuero, executive director of the **Ecuadorian Institute of Political Economy**, with Atlas partners at its 20th anniversary conference. The celebration was attended by think tank staff and 250 students from high schools and universities.



The **Centre for Civil Society** in India expanded its certificate course in public policy for journalists. The program is now held in six cities.

INDONESIA

Freedom Institute
freedom-institute.org

IRAN

CheragheAzadi.org
cheragheazadi.org

IRAQ

Iraqi Institute for Economic Reform
iier.org

IRAQ (KURDISTAN)

ChiraiAzadi.org
chiraiazadi.org

ISRAEL

Israeli Freedom Movement
liberal.co.il

Jerusalem Institute for Market Studies

jims-israel.org

The Israel Center for Social & Economic Progress

icsep.org.il

ITALY

Istituto Acton
acton.org/it/global/istituto-acton-it

Istituto Bruno Leoni
brunoleoni.it

Libertiamo
libertiamo.it

IVORY COAST

P'Audace Institut Afrique
audace-afrique.com

JAPAN

Japanese for Tax Reform
jtr.gr.jp

Let's Talk About Small Government
blog.livedoor.jp/clj2010

KENYA

Inter Region Economic Network
irenkenya.com

KOSOVO

Liberal Institute for Policy Research
lipr.org

KYRGYZSTAN

Central Asian Free Market Institute
freemarket.kg

Liberal Youth Club
liberal.kg

LIECHTENSTEIN

European Center of Austrian Economics Foundation
ecaef.li

Institute for Political Studies
liechtenstein-institut.li

LITHUANIA

Lithuanian Free Market Institute
lrinka.lt

MACEDONIA

Ohrid Institute for Economic Strategies and International Affairs
oi.org.mk

MALAYSIA

Institute for Democracy and Economic Affairs
ideas.org.my

MEXICO

Centro de Investigación para el Desarrollo
cidac.org

Instituto de Pensamiento Estratégico Agora A.C.
ipea.org.mx

Red Liberal de America Latina
relial.org

MONGOLIA

Elbegdorj Institute EBI Think Tank Institute
ebi.mn

MONTENEGRO

Slobodna Misao
slobodnamisao.net

MOROCCO

MinbaralHurriyya.org
minbaralhurriyya.org

MOZAMBIQUE

Centro de Estudos Mozambicanos e Internacionais
cemo-mozambique.org

NAMIBIA

Institute for Public Policy Research
ippr.org.na

NEPAL

Samriddhi, The Prosperity Foundation
samriddhi.org

Youth Initiative
youthinitiative.org.np

NEW ZEALAND

Maxim Institute
maxim.org.nz

NICARAGUA

Fundacion Nicargüense para el Desarrollo Económico y Social
funides.com

NIGERIA

AfricanLiberty.org
africanliberty.org



IDEAS (Malaysia) and the **Freedom Institute** (Indonesia) participated in the Economic Freedom Network Asia meeting in Kuala Lumpur. Atlas's Tom Palmer presented checks to essay contest winners.

Initiative for Public Policy Analysis
ippanigeria.org

NORWAY
Civita
civita.no

Minerva Magazine
minerva.as

Oslo Freedom Forum
oslofreedomforum.com

PAKISTAN
Alternate Solutions Institute
asinstitute.org

Economic Freedom Network
efn.net.pk

Hum-azad.org
hum-azad.org

PALESTINIAN TERRITORIES
Pal-Think For Strategic Studies
palthink.org

PANAMA
Fundación Libertad
fundacionlibertad.org.pa

Instituto de Estudios para una Sociedad Abierta
isapanama.org

PERU
Andes Libres
andeslibres.com

Democracia y Desarrollo
ddint.org

Instituto de Libre Empresa
ileperu.org

Instituto Libertad y Democracia
ild.org.pe

Instituto Político para la Libertad
iplperu.org

PHILIPPINES
Foundation for Economic Freedom
fef.org.ph

Minimal Government Thinkers Inc.
minimalgovernment.net

POLAND
Adam Smith Centre
smith.org.pl

Alexis de Tocqueville Center for Political and Legal Thought
cmpp.uni.lodz.pl

Civil Development Forum
for.org.pl

Globalization Institute
globalizacja.org

Polish Ludwig von Mises Institute
mises.pl

Polish-American Foundation for Economic Research in Education
pafere.org

Polish-American Leadership Academy
akademialiderow.edu.pl

Projekt Lodz
projektlodz.pl

Projekt Polska
projektpolska.pl

PORTUGAL
Causa Liberal
causaliberal.net

Institute for Policy Studies
iep.lisboa.ucp.pt

ROMANIA
Center for Institutional Analysis and Development
cadi.ro

Independent Center for Studies in Economics and Law
cised.ro

Murray Rothbard Center of Political Economy and Business
rothbard.rau.ro

Society for Individual Liberty
solib.ro

RUSSIA
Adam Smith Forum
smithforum.ru

Center for the Philosophy of Freedom
cpf-russia.org



The **Political Institute for Liberty's** Liberty University in Peru attracts more than 40 local and international students and speakers annually. Its founder, Yesenia Alvarez (front center holding microphone), is a 2011 Think Tank MBA graduate.



Giancarlo Iburguen (left), the president of **University Francisco Marroquin** in Guatemala, was awarded the Juan de Mariana Prize for his efforts in advancing liberty by economist Carlos Rodríguez Braun (right) at the **Instituto Juan de Mariana's** Freedom Dinner in Madrid, Spain.

InLiberty.ru
inliberty.ru

**Institute for Dissemination
of Information on Social and
Economic Sciences**
irisen.ru

Liberal Mission
liberal.ru

Society Publishers
sotsium.ru

SERBIA
**Center for Liberal-
Democratic Studies**
clds.rs

Katalaksija
katalaksija.com

Libertarian Club Libek
libek.org.rs

SLOVAKIA
**Central European Business
and Social Initiative**
cebsi.org

**Conservative Institute of
M.R. Stefanik**
institute.sk

F.A. Hayek Foundation
hayek.sk

**Institute of Economic
and Social Studies**
iness.sk

SLOVENIA
Carantania Institute
carantania.si

Joze Pucnik Institute
ijpucnik.si

Lighthouse Association
svetilnik-slovenija.org

SOUTH AFRICA
Free Market Foundation
freemarketfoundation.com

**The Centre for Development
and Enterprise**
cde.org.za

SOUTH KOREA
Center for Free Enterprise
eng.cfe.org

**Korean Economic
Research Institute**
keri.org

Open Radio For North Korea
english.nkradio.org

SPAIN
Civismo
civismo.org

Fundación Burke
fundacionburke.org

**Fundación Iberoamerica
Europa**
fundacionfie.org

**Fundación Internacional
para la Libertad**
fundacionfil.org

Institución Futuro
ifuturo.org

Instituto Juan de Mariana
juandemariana.org

SWEDEN
Center for Justice
centrumforrattvisa.se

Eudoxa Think Tank
eudoxa.se

**Institute for Information on
the Crimes of Communism**
upplysningomkommunismen.se

Ratio Institute
ratio.se

Timbro
timbro.com

SWITZERLAND
**Institut Constant
de Rebecque**
institutconstant.ch

Liberales Institut
libinst.ch

Medicine & Liberty
medlib.ch

TAJIKISTAN
Tajikistan Free Market Centre
freemarket.tj

TURKEY
**3H (Liberty, Rule of Law,
Tolerance) Movement**
3hhareketi.org

**Association for Liberal
Thinking**
liberal-dt.org.tr

UKRAINE
**The Mamay Institute
of Ukraine**
mamayinstitute.org

**Ukrainian Reform
Support Foundation**
ufpr.org.ua

**UNITED
KINGDOM**
Adam Smith Institute
adamsmith.org

**Centre for Research
into Post-Communist
Economies**
crce.org.uk



Jose Javier Olloqui, former president of **Institucion Futuro** in Spain, at the Institute's celebration of Tax Freedom Day. The cake demonstrates the proportion of total income that Spanish citizens pay in taxes.



Richard Durana (right) lectures on "The Price of the State," sponsored by the **Institute of Economic and Social Studies** in Slovakia. The project's website (left) provides numbers on taxes collected, public debt and government expenditures.

Civitas: The Institute for the Study of Civil Society
civitas.org.uk

Cobden Centre
cobdencentre.org

E.G. West Centre
ncl.ac.uk/egwest

Institute of Economic Affairs
iea.org.uk

Liberty League
uklibertyleague.org

Manifesto Club
manifestoclub.com

Network for a Free Society
networkforafreesociety.org

Open Europe
openeurope.org.uk

Policy Exchange
policyexchange.org.uk

Stockholm Network
stockholm-network.org

The Taxpayers' Alliance
taxpayersalliance.com

UNITED STATES
Adam Smith Program at the University of Richmond
jepson.richmond.edu

Advance Arkansas Institute
advancearkansas.org

Alabama Policy Institute
alabamapolicy.org

Alaska Policy Forum
alaskapolicyforum.org

Allegheny Institute for Public Policy
alleghenyinstitute.org

American Enterprise Institute
aei.org

American Federation for Children
federationforchildren.com

American Legislative Exchange Council
alec.org

American Principles Project
americanprinciplesproject.org

American Tradition Institute
atinstitute.org

Americans for Limited Government Foundation
getliberty.org

Americans for Prosperity Foundation
afphq.org

America's Future Foundation
americasfuture.org

Arkansas Policy Foundation
arkansaspolicyfoundation.org

Atlantic Legal Foundation
atlanticlegal.org

Atlas Society
atlassociety.org
Ayn Rand Institute
aynrand.org

Beacon Center of Tennessee
beacontn.org

Beacon Hill Institute for Public Policy Research
beaconhill.org

Becket Fund for Religious Liberty
becketfund.org

Benjamin Rush Society
benjaminrushsociety.org

Bill of Rights Institute
billofrightsinstitute.org

Bluegrass Institute for Public Policy Solutions
bipps.org

Buckeye Institute For Public Policy Solutions
buckeyeinstitute.org



Dr. David Schnare of the **American Tradition Institute** in Colorado is interviewed about a lawsuit in Colorado over the constitutionality of the state's Renewable Energy Standard Mandate.



The 2011 International **Students For Liberty** Conference featured a taping of *The Stossel Show* with John Stossel and the **Cato Institute's** David Boaz. The episode covered a variety of liberty-centered topics.

Caesar Rodney Institute
caesarrodney.org

Cascade Policy Institute
cascadepolicy.org

Cato Institute
cato.org

Center for Competitive Politics
campaignfreedom.org

Center for Freedom and Prosperity Foundation
freedomandprosperity.org

Center for the American Experiment
americanexperiment.org

Center for Vision and Values at the Grove City College
visandvals.org

Citizens' Council on Health Care
cchconline.org

Civitas Institute
nccivitas.org

Claremont Institute
claremont.org

Clemson Institute for the Study of Capitalism
clemson.edu/capitalism

Common Sense Institute of New Jersey
commonsenseinstitutenj.org

Commonwealth Foundation
commonwealthfoundation.org

Competitive Enterprise Institute
cei.org

Consumers for Health Care Choices
CHCChoices.org

Ethan Allen Institute
ethanallen.org

Federalist Society for Law and Public Policy Studies
fed-soc.org

Forum for Citizenship and Enterprise at the Northwood University
northwood.edu

Foundation for Economic Education
fee.org

Foundation for Government Accountability
floridafga.org

Foundation for Individual Rights in Education
thefire.org

Foundation for Research on Economics and the Environment
free-eco.org

Free to Choose Network
freetochoosemedia.org

Freedom Foundation
myfreedomfoundation.com

Freedom Foundation of Minnesota
freedomfoundationofminnesota.com

Freedom Works Fund for American Studies
freedomworks.org
tfas.org

Future of Freedom Foundation
fff.org

Galen Institute
galen.org

Georgia Public Policy Foundation
gppf.org

Goldwater Institute
goldwaterinstitute.org

Grassroot Institute of Hawaii
grassrootinstitute.org

Heartland Institute
heartland.org

Heritage Foundation
heritage.org

Hispanic American Center for Economic Research
hacer.org

Hoover Institution
hoover.org

Hudson Institute
hudson.org



The **Svetilnik** group held a week long liberty seminar in Lake Bohinj, Slovenia - sponsored by Atlas and the Cato Institute - on freedom and transition. The program included a debate competition.

Human Rights Foundation
thehrf.org

Idaho Freedom Foundation
idahofreedom.net

Illinois Policy Institute
illinoispolicyinstitute.org

Independence Institute
i2i.org

Independent Institute
independent.org

Independent Women's Forum
iwf.org

Institute for Humane Studies
TheIHS.org

Institute for Justice
ij.org

Institute for Policy Innovation
ipi.org

Intellectual Takeout
intellectualtakeout.org

Intercollegiate Studies Institute Inc.
isi.org



National Center for Policy Analysis President and CEO Dr. John Goodman presents testimony to the U.S. House Energy and Commerce Subcommittee on Health on March 9, 2011.

International Society for Individual Liberty
isil.org

James Madison Institute
jamesmadison.org

John Jay Institute for Faith, Society and Law
johnjayinstitute.org
John Locke Foundation
johnlocke.org

Josiah Bartlett Center for Public Policy
jbartlett.org

Just Facts Foundation
justfacts.com

Kansas Policy Institute
kansaspolicy.org

Language of Liberty Institute
languageofliberty.org

Law and Economics Center at George Mason University
masonlec.org

Leadership Institute
leadershipinstitute.org

Liberty Fund
libertyfund.org

MacIver Institute for Public Policy
maciverinstitute.com

Mackinac Center for Public Policy
mackinac.org

Maine Heritage Policy Center
mainepolicy.org

Manhattan Institute for Policy Research
manhattan-institute.org

Maryland Public Policy Institute
mdpolicy.org

Matthew Ryan Project
villanova.edu/villanova/artsci/psc.html/ryancenter.html

Media Research Center
mrc.org

Mercatus Center at George Mason University
mercatus.org

Miller Upton Programs at Beloit College
beloit.edu/upton

Minaret of Freedom Institute
minaret.org

Mississippi Center for Public Policy
mspolicy.org



Freedom Week 2011, organized by the **Adam Smith Institute** and the **Institute of Economic Affairs** in the UK, hosted 40 students for a week of learning about liberty and free markets. Several participants have since set up pro-liberty campus groups to spread the freedom message among their fellow students.

Mont Pelerin Society
montpelerin.org

Montana Policy Institute
montanapolicy.org

Moving Picture Institute
Thempi.org

National Center for Policy Analysis
ncpa.org

National Center for Public Policy Research
nationalcenter.org

National Journalism Center
njc.yaf.org

National Taxpayers Union
ntu.org

Nevada Policy Research Institute
npri.org

New England Legal Foundation
nelfonline.org

North Dakota Policy Council
policynd.org

Pacific Legal Foundation
pacificlegal.org

Pacific Research Institute
pacificresearch.org

Peak Freedom Forum
limitedgovforum.org

Pelican Institute for Public Policy
pelicaninstitute.org

Philadelphia Society
phillysoc.org

Philanthropy Roundtable
philanthropyroundtable.org

Pioneer Institute for Public Policy Research
pioneerinstitute.org

Platte Institute for Economic Research
platteinstitute.org

Pope Center for Higher Education
Policypopecenter.org

Progress and Freedom Foundation
pff.org

Prometheus Institute
theprometheusinstitute.org

Property and Environment Research Center
perc.org



Gabriel Salvia, president of the Argentina-based **Centro para la Apertura y el Desarrollo de América Latina**, presents a study, "Markets, Democracy and Transparency," in Punta del Este, Uruguay.

Reason Foundation
reason.org

Rio Grande Foundation
riograndefoundation.org

Sagamore Institute for Policy Research
sipr.org

Sam Adams Alliance
samadamsalliance.org

Seasteading Institute
seasteading.org

Show Me Institute
showmeinstitute.org

South Carolina Policy Council
scpolycouncil.com

State Policy Network
spn.org

Students For Liberty
studentsforliberty.org

Sutherland Institute
sutherlandinstitute.org

Taliesin Nexus
talnexus.com

Tax Foundation
taxfoundation.org

Texas Public Policy Foundation
texaspolicy.com

The Friedman Foundation for Educational Choice
edchoice.org

Thomas Jefferson Institute for Public Policy
thomasjeffersoninst.org

Virginia Institute for Public Policy
virginiainstitute.org

Washington Policy Center
washingtonpolicy.org

Wisconsin Policy Research Institute
wpri.org

Yankee Institute for Public Policy Studies
yankeeinstitute.org

Young America's Foundation
yaf.org

URUGUAY

Centro de Estudios de la Realidad Económica y Social
ceres-uy.org

Centro de Estudios Jean Francois Revel
centrorevel.org.uy

Centro para la Apertura y el Desarrollo de América Latina
cadal.org/uy

VENEZUELA

Centro de Divulgación del Conocimiento Economico
cedice.org.ve

Liderazgo y Visión, a.c.
liderazgovision.org

VIETNAM

DoiMoi.org
doimoi.org

TRAINING

THINK TANK MBA

Fairfax, Virginia

April 30 to May 12, 2011

The Think Tank MBA helps each participant develop a strategic plan for his or her institute, with coaching from our expert facilitator, Rainer Heufers, and members of the Atlas staff. Think tank leaders meet top experts in their fields, test their skills in group projects and simulations, and graduate with new networks of friends in the free-market movement.

Now entering its fifth year, the Atlas Think Tank MBA is increasing in prestige and

attracting the best and brightest in the think tank sector. Twelve of the 26 graduates of the 2011 program serve as the CEOs of their think tanks, and the others hold director-level positions. Together, they manage 281 employees, utilize 129 volunteers, and direct budgets of \$18.7 million annually to promote the ideas of liberty.

Training the leaders of pro-liberty think tanks to maximize their impacts is a high-leverage strategy for promoting the ideas of liberty.



Kelly Smith of the Bluegrass Institute at TTMB.

The training from the Atlas Think Tank MBA program helped our institute weather the fiscal downturn. Now our numbers and base of support are increasing and becoming more diversified.

— **Kelly Smith**
TTMBA Class of 2011
Bluegrass Institute
Kentucky, USA



Think Tank MBA Class of 2011: (back row, left to right) Amr Bargisi (Egypt), Ionut Sterpan (Romania), Augustin Etchebarne (Argentina), Hakan Tribell (Sweden), Wiktor Wojciechowski (Poland), Martin Mensik (Slovakia), Franklin Cudjoe (Ghana), Tom Clougherty (UK), Rocio Guijarro (Venezuela), Paul Beard (US), Rainer Heufers (Facilitator), Paata Sheshelidze (Republic of Georgia), Joseph Humire (Atlas), Hernan Alberro (Argentina), Ali Salman (Pakistan), Natalia Toledo (Ecuador), Henriques Viola (Mozambique), Yesenia Alvarez (Peru), Carmina Valdizan (Guatemala), Luis Loria (Costa Rica), Gonzalo Schwarz (Atlas), Antonie Hodge (Atlas), Stephanie Giovanetti (Atlas), Kelly Smith (US), Nicki Kurokawa-Neilly (US), Ana Yerro (Spain), Sergio Daga (Bolivia), Andres Mejia Vergnaud (Colombia), Deependra Chamlagain (Nepal), and Cindy Cerquitella (Atlas).



Atlas's Cindy Cerquitella kicks off the 2011 TTLT in New York.



Medecce Lineli is advised by TTLT instructor Nancy Truitt.

THINK TANK LEADERSHIP TRAINING

New York, New York
November 6-8, 2011

Atlas runs a shorter Think Tank Leadership Training (TTLT) program in conjunction with our annual Liberty Forum. TTLT offers a concentrated course aimed at those Intellectual Entrepreneurs who are starting think tanks.

In 2011, Atlas created a new partnership with the Mackinac Center (Michigan), which incorporates Mackinac's well-regarded training sessions in TTLT. That allowed Atlas to offer a specialized "North American track" to 18 of the 40 total participants.



Fundraising consultant Ann Fitzgerald presents fundraising strategies to U.S. and Canadian think tank leaders.

Spending two intense weeks with excellent teachers and extraordinary young leaders and freedom fighters from 21 countries was one of the most fulfilling events of my life.

— **Augustin Etchebarne**
TTMBA Class of 2011
Libertad y Progreso
Argentina

PARTICIPANTS

Silvia Aleman, *Bolivia*
Brian Balfour, *US*
Dave Buer, *US*
Bertha Maria Carrillo,
Peru
Petar Cekerevac, *Serbia*
Roger Custer, *US*
Candelaria de Elizalde,
Argentina
Brad Devos, *US*
Gisele Dutheuil,
Ivory Coast
Dan Greenberg, *US*
Eric Heidenreich, *US*
Victoria Henderson,
Canada
Daniel Hinšt, *Croatia*
Laura Huggins, *US*
Zoltan Kesz, *Hungary*
Christian Le Fer, *US*
Emilia Legieta, *Poland*
Kaetana Leontjeva,
Lithuania
Medecce Lineli, *Malaysia*
Aziz Mechouat, *Morocco*
Raquel Merino Jara, *Spain*

Mark Milke, *Canada*
Ignacio Munyo, *Uruguay*
Hugo Nelson Vera Ojeda,
Paraguay
Olumayowa Okediran,
Nigeria
Jay Ostrich, *US*
Adam Peshek, *US*
Birgir Tjörvi Pétursson,
Iceland
Andrew Pickford,
Australia
Frederik Roeder,
Germany
Jenifer Roland, *US*
Omar Sanabria, *Panama*
Maria Semykoz, *Ukraine*
Dwight Tostenson, *US*
Tsvetelin Tsonevski, *US*
Simon Umek, *Slovenia*
Redmond Weissenberger,
Canada
Arlene Wohlgenuth, *US*
Todd Wynn, *US*
Constantine Xenofontov,
Russia

TRAINING

FREE ENTERPRISE CENTERS

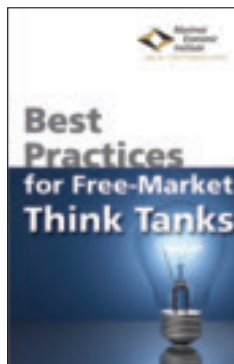
Atlas works with selected partners in various regions to help discover and train Freedom Champions who can play long-term roles in strengthening the freedom movement.

With new Free Enterprise Centers (FEC) coming online in early 2012 in Morocco and India, Atlas will have established FECs on five continents.

Existing FEC partners have produced impressive results. The Lithuania Free Market Institute's program has sparked promising new think tanks in Finland, Serbia, and Latvia. Libertad y Desarrollo in Chile trained 22 think tank leaders at its management workshop, and offered in-residence fellowships to representatives of 5 other institutes.

The Association for Liberal Thought in Turkey helped organize a Mont Pelerin Society meeting in October, which gave birth to the Istanbul Network for Liberty.

The Montreal Economic Institute's FEC has a unique mission: to provide detailed consulting for mid-size think tanks that show potential for substantial growth. MEI also produced a handbook, *Best Practices for Free-Market Think Tanks*.



Alex Chafuen discusses think tank leadership at a workshop hosted by the Lithuania Free Market Institute.

JOHN TEMPLETON FOUNDATION

Atlas has established Free Enterprise Centers with partners in various countries, thanks to the John Templeton Foundation's generosity and commitment to experimenting with new strategies for expanding free enterprise education. Individual donors and institutional partners such as the Diehl Family Foundation, the Rising Tide Foundation, and the Smith Family Foundation have also put resources into Atlas's Free Enterprise Centers to match Templeton's support. The result is a growing pipeline of individuals trained to promote liberty.



Seyitbek Usmanov participates in a Free Enterprise Center training in Lithuania.



Paata Sheshelidze lectures to students at a workshop in the Republic of Georgia.



Instructors of the Free Enterprise Center training in Lithuania.



The Canadian Taxpayers Federation was a finalist for their video, *Restore the National Debt Clock*.

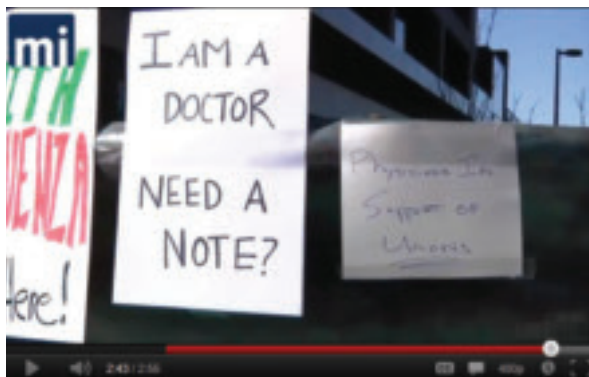


The Mackinac Center was another finalist in the LCL Festival with their video, *Michigan Carpenters Union Outsources Protestors*.

LIGHTS, CAMERA, LIBERTY!

As YouTube has emerged as the second most visited search engine in the world, think tanks must adapt to the changing media environment.

Atlas's *Lights, Camera, Liberty!* (LCL) program gives U.S. and Canadian think tanks the tools and training they need to produce and distribute original, high impact videos.



The MacIver Institute's video, *Wisconsin Doctors Hand Out Fake Excuses to Protesters*, won Atlas's film festival award. Its widely-viewed video exposed ethical breaches within public employee unions' strikes in Wisconsin, and helped change the tone of media coverage of the protests.

In 2011, Atlas supplied 20 think tanks with video equipment, software and ongoing training to promote free-market messages through video. Program participants also interacted with experts and each other through an online forum designed for collaboration and feedback.

During The Atlas Experience conference in April 2011, the three most successful LCL participants showed their work to an international audience of think tank peers

and Atlas supporters. Atlas's Film Festival Award was given to the Wisconsin-based MacIver Institute, which achieved over 300,000 total views for two of its videos on the February 2011 public employee union strikes in Madison, Wisconsin. MacIver representative Brian Fraley attributed their success to *Lights, Camera, Liberty!*, and explained that without the resources provided by Atlas these videos would not have been possible.

GRANT RECIPIENTS

- Alaska Policy Forum
- Canadian Taxpayers Federation
- Cascade Policy Institute
- Civitas Institute
- Common Sense Institute of New Jersey
- Commonwealth Foundation
- Goldwater Institute
- Institute for Liberal Studies
- Kansas Policy Institute
- MacDonald-Laurier Institute
- MacIver Institute
- Mackinac Center for Public Policy
- National Taxpayers Union
- Pacific Legal Foundation
- Platte Institute for Economic Research
- South Carolina Policy Council
- Students for Liberty
- Tennessee Center for Policy Research
- Texas Public Policy Foundation
- Yankee Institute

GRANTS & PRIZES

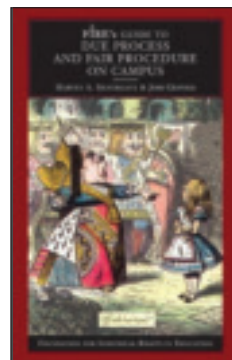


The Capital Freedom Project of the Cathay Institute for Public Affairs assesses the status, problems and perspectives of capital freedom in China.

TEMPLETON FREEDOM AWARDS

Exceptional think tanks from 10 countries have been recognized by the 2011 Templeton Freedom Awards for their accomplishments in advancing freedom. The 16 recipients were chosen from over 183 applications from 48 countries by an independent panel of expert judges. The Templeton Freedom Awards were established in 2004. They are named after the late

investor and philanthropist Sir John Templeton and constitute the largest international prize program that celebrates think tank contributions to the understanding of freedom. The Templeton Freedom Awards program has awarded more than \$2 million in prizes and grants in the past 8 years. The 2011 awards program granted a \$10,000 prize to each winner.



2011 TFA WINNERS

Free Market Solutions to Poverty

Institute of Economic Affairs, *United Kingdom*
Cathay Institute for Public Affairs, *China*

Social Entrepreneurship

Indego Africa, *Rwanda/US*
Junior Achievement of Argentina, *Argentina*

Ethics and Values

Central European Business & Social Initiative, *Slovakia*
Polish-Am. Found. for Econ. Res. & Ed., *Poland*

Student Outreach

Students For Liberty, *US*
Foundation for Individual Rights in Education, *US*

Initiative in Public Relations

Reason Foundation, *US*
Centre for Civil Society, *India*

Innovative Media Award

Illinois Policy Institute, *US*
Institute for Humane Studies, *US*

Special Achievement by a University-Based Center

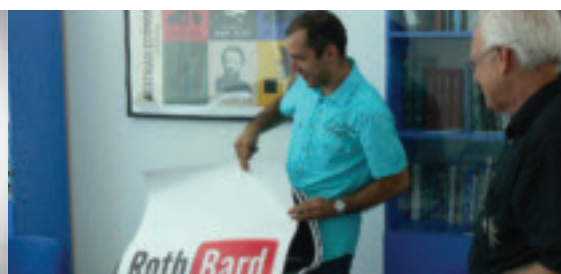
Beloit College, *US*
Romanian-American University, *Romania*

Special Achievement by a Young Institute

FOR Foundation (Civil Development Forum), *Poland*
Samridhi, The Prosperity Foundation, *Nepal*



The Institute for Humane Studies launched LearnLiberty.org, which produces short videos on economics that have received more than one million views and 600,000 Facebook fans.



The Murray Rothbard Center at the Romanian American University has developed programs that encourage education and research focusing on the Austrian school of economics.



The Illinois Policy Institute won a Templeton Freedom Award for its Illinois Turnaround tour, which stopped at more than 130 locations in the state to discuss Illinois policy challenges.



Samriddhi ran a 200,000-member campaign called Gari Khana Deu ("let me earn a living") seeking to establish stronger rule of law, property rights and freedom to trade freely and peacefully in Nepal.



Students For Liberty received a Templeton Freedom Award for its International Students For Liberty conference which attracted over 500 participants from 20 different countries.

STRATEGIC GRANTS

In 2011, Atlas made strategic grants to think tanks in 59 countries.

Because Atlas is not endowed, it must fundraise successfully to make investments in promising younger think tanks, and to sustain its own programs and general operations. Most of the grants given by Atlas are to provide seed funding or project support of modest size, averaging about \$5,000.

We present a selection of organizations that – thanks to our own generous donors – have received more than \$25,000 from Atlas over the last three years. We believe Atlas greatly increases the odds for winning victories for liberty, by helping establish and grow credible local think tanks that are dedicated to the principles of a free society.

SELECTED GRANTEES

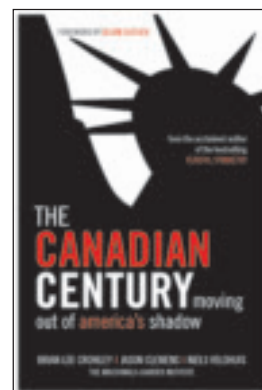
Association for Liberal Thought, *Turkey*
 Bluegrass Institute for Public Policy Solutions, *US*
 Canadian Constitution Foundation, *Canada*
 Carantania Institute, *Slovenia*
 CEDICE, *Venezuela*
 Central Asian Free Market Institute, *Kyrgyzstan*
 Center for Political Studies, *Denmark*
 Center for the Philosophy of Freedom, *Russia*
 Centre for Civil Society, *India*
 Free Minds Association, *Azerbaijan*
 Fundacion Ecuador Libre, *Ecuador*
 Fundacion Libertad, *Argentina*
 IMANI, *Ghana*
 Institute for Democracy and Economic Affairs, *Malaysia*
 Institute for Liberal Studies, *Canada*
 Instituto Juan de Mariana, *Spain*
 Institute of Economic and Social Studies, *Slovakia*
 Instituto de Libre Empresa, *Peru*
 Istituto Bruno Leoni, *Italy*
 Libertad y Desarrollo, *Chile*
 Lithuania Free Market Institute, *Lithuania*
 Montreal Economic Institute, *Canada*
 New Economic School, *Republic of Georgia*
 Samriddhi: The Prosperity Foundation, *Nepal*
 Show Me Institute, *US*
 Students For Liberty, *US*

SIR ANTONY FISHER AWARD



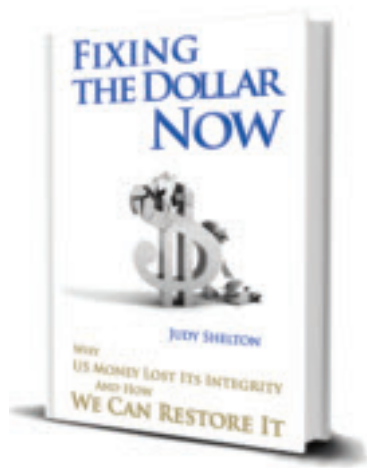
At The Atlas Experience, co-authors Brian Lee Crowley, Jason Clemens, and Niels Veldhuis accepted the Fisher Prize for best book published by a think tank, on behalf of the Ontario-based MacDonald-Laurier Institute.

Media commentators and political leaders in Britain and the U.S., as well as Canada, all used *The Canadian Century* to make the case that Canada's experience proves that responsible public finances, entitlement reform, and individual freedom and responsibility can – and should be – the foundation of economic success.



SOUND MONEY PROJECT

Fiscal reform is a hollow victory if discretionary monetary authority is left unchecked. Atlas's Sound Money Project encourages an international conversation about the importance of sound money to free people and free



markets by sponsoring events and dialogue with strategic partners and universities. Recognizing the relevance of the U.S. dollar to international monetary debates, Atlas's Judy Shelton released *Fixing the Dollar Now* (right) as a practical, yet ambitious, discussion of policy options available to leaders in Washington. Judy presented her findings to a standing-room-only crowd in New York City last Fall with co-presenters Steve Forbes, Lew Lehrman and Jimmy Kemp. The book builds on Dr. Shelton's earlier publication, *A Guide to Sound Money*, which Atlas distributed in partnership with FreedomWorks.

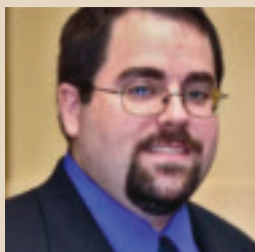


Rep. Mike Pence (IN) speaks at Atlas's SMP Capitol Hill event on a panel that includes Matt Kibbe (FreedomWorks), Alex Chafuen, Judy Shelton, Rep. Paul Ryan (WI), and George Mason University economist Larry White.

This concise guide earned praise from Congressman Paul Ryan who told C-SPAN that the guide was "the best 25 pages on money I've read in a long, long time."

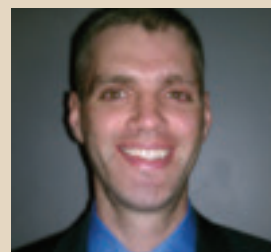


The Asociación Nacional de Fomento Económico (Costa Rica) published the Spanish translation of A Guide to Sound Money.



Tom Duncan

The Atlas Sound Money Project was supported in 2011 by Atlas fellows Tom Duncan and Ted Phalan, both graduate students at George Mason University. Ted will continue his work blogging at Atlas's SoundMoneyProject.org into 2012, while co-authoring a book on money and banking with GMU Professor Thomas Rustici.



Ted Phalan



Atlas CEO Brad Lips with Steve Forbes talking flat tax, sound money, and Princeton hoops at an event of the Montreal Economic Institute.



Rep. Paul Ryan promotes *A Guide to Sound Money* on Capitol Hill.



Steve Forbes with Judy Shelton at the Atlas Liberty Forum, during the debut of *Fixing the Dollar Now: Why US Money Lost Its Integrity and How We Can Restore It*.

LIBERTY CAFE



Dr. Steve Davis, education director of the Institute of Economic Affairs (UK), spoke during the November Liberty Caffe on "The Institute of Economic Affairs: Then and Now."

When I fly from Mozambique to South Africa, I can see through the window the exact borderline between these countries, because on the South African side, the land is cultivated because it is owned by the people; and on the Mozambiquan side, the people cannot own the land so it is not cultivated. We have a chance to end this situation right now. The National Parliament has opened a debate about a new Constitution and we at CEMO are fighting to put property rights into the Constitution....

—Henriques Viola
Winner of "Elevator Pitch" Competition

Atlas holds its local Liberty Café on a monthly basis at its headquarters in downtown Washington, DC. The events provide friends in the DC area a chance to learn from experts who visit Atlas from around the world, and our international visitors are given a stage in front of policy leaders and activists.

On May 5, it was standing-room-only at Atlas headquarters, as members of the Think Tank MBA class of 2011 participated in an Elevator Pitch Competition (followed by a Cinco de Mayo celebration). Henriques Viola (CEMO, Mozambique) took top honors and Ana Yerro (Instituto Futuro, Spain) was a close runner-up.

Max Falque of the International Center for Research on Environmental Issues, one of free-market environmentalism's great pioneers, shared the stage with the Competitive Enterprise Institute's William Yeatman to discuss pressing issues in energy policy on June 9. Both speakers warned against government interference, whether in overburdening the exercise of property rights in one sphere, or subsidizing energy production in another. The marketplace should be trusted to determine the best sources for meeting consumers' energy needs.

On July 29, Atlas celebrated what would have been Milton Friedman's 99th birthday with a special Liberty Café. After sharing a short video on Friedman, Atlas's Alejandro Chafuen and Leonard Liggio led a discussion of Friedman's legacy and personal involvement in the organized freedom movement.



Henriques Viola, a 2011 Think Tank MBA participant, from Mozambique won the Elevator Pitch competition, defeating 23 competitors.



Max Falque of the International Center for Research on Environmental Issues and William Yeatman from the Competitive Enterprise Institute presented on "Natural Gas: Good, Bad or Indifferent?"

30TH ANNIVERSARY

Atlas began celebrating its 30th anniversary at the November 2010 Freedom Dinner in Washington, DC, which featured Pulitzer Prize-winner George Will. The evening included remarks by Charles Murray, whose 1984 book, *Losing Ground*, published by the Manhattan Institute (also established by Atlas's late founder Antony Fisher), is considered among the all-time most influential books on public policy. Atlas President Alex Chafuen (right) received special recognition at the 2010 Freedom Dinner, as think tank luminaries Kris Mauren, Giancarlo Iburguen, Alvaro Vargas Llosa, and Linda Whetstone (right) toasted Chafuen's milestone of 25 years with Atlas.



“What Atlas understands is the connection between free markets and the creation of the character that makes a free society work.”

—George Will
2010 Freedom Dinner Keynote



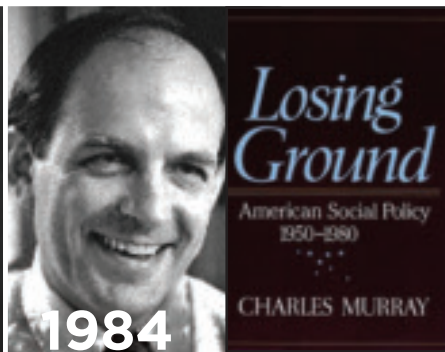
Interest in Margaret Thatcher and F.A. Hayek has been revived in 2011. Thatcher and Hayek were among Atlas's earliest advocates, providing Antony Fisher with testimonials to raise seed capital for Atlas. Thatcher wrote: “I applaud your aim to build on the success of the IEA (Institute of Economic Affairs) in Europe, America and further afield. It deserves the most urgent and generous support of all.” Hayek's letter asserted: “The future of civilization may really depend on whether we can catch the ear of a large enough part of the upcoming generation of intellectuals fast enough. I am convinced that the method practiced by the IEA is the one which promises real results.”

THROUGHOUT
THE YEARS



1981

Antony and Dorian Fisher founded Atlas in San Francisco in 1981.



1984

The Manhattan Institute's *Losing Ground* by Charles Murray changed the debate over welfare reform.



1990

Celebrating the dissolution of the Evil Empire at an Atlas workshop in Germany.



The offices of H in Peru (winner were bombed



“Anyone who desires the advance of liberty should understand the impact of the Atlas Network of think tanks. Led by Freedom Champions who keep their eyes locked on the long-term battle against statism of all stripes, these principled think tanks are playing a vital role in creating a better future.

—**Mario Vargas Llosa**
2011 Freedom Dinner Keynote

Mario Vargas Llosa joined Atlas as its Templeton Leadership Fellow just weeks before he received the Nobel Prize in Literature. Atlas’s video profile of Vargas Llosa as a Champion of Freedom can be found online (search: “Letters to Castro: Nobel Laureate Mario Vargas Llosa Rejects Socialism”). Vargas Llosa keynoted several think tank events, including the Atlas Freedom Dinner in New York City on November 9, 2011.

Atlas CEO Brad Lips authored the introduction and epilogue of *Freedom Champions: Stories From the Front Lines in the War of Ideas*, and promoted the Atlas 30th anniversary book via talks on the role of think tanks in protecting a free society. He is pictured (right) addressing Tea Partiers and friends of the Bluegrass Institute at the Freedom Center in Versailles, Kentucky.



1992

Hernando De Soto's institute (winner of the first Fisher Award) by Shining Path terrorists.



2000

Atlas held a workshop in Switzerland, two years prior to Leonard Liggio's election as President of the Mont Pelerin Society.



2004

Sir John Templeton supports the creation of the Templeton Freedom Awards, the largest program honoring the work of think tanks.



2009

Tom Palmer and Cato Institute's Center for the Promotion of Human Rights join Atlas, bringing 13 foreign language web platforms.



Attendees at Minbaralhurriyya.org's conference in Cairo, Egypt.



Professor Shafeeq Al Ghabra is interviewed by media in Egypt.



Freedom enthusiasts discuss liberty at SYPALA, a student conference in Nigeria.

INLIBERTY.RU

Russian

InLiberty.ru hosted seven events, including its annual Freedom School in Georgia August 27 to September 2 for students and young professionals from the former USSR. The theme of the school ("The Ethics of Free Exchange: Capitalism and Morality") was closely tied to the essay contest held earlier this year. Forty students were selected through the essay contest to participate and the winners were announced during the Freedom School. Speakers included Georgian reformer and head of the Free University of Tbilisi Kakha Bendukidze, the Cato Institute's Andrei Illarionov, *Kommersant Daily's* Dmitry Butrin, and several Georgian reformers who discussed the morality of capitalism and the bankruptcy of the welfare state. InLiberty.ru also published three books in Russian in 2011: Jane Jacob's *The Death and Life of Great American Cities*, Bernard Bailyn's *The Ideological Origins of the American Revolution*, and Gene Sharp's *From Dictatorship to Democracy*.

MINBARALHURRIYYA.ORG

Arabic

Atlas's Arabic platform was a powerful voice for liberty throughout the Arab Spring. Platform Editor Dr. Nuh El Harmouzi organized four days of conferences, workshops and public speeches in Cairo in early April, culminating in his passionate address to thousands of protesters in Tahrir Square to encourage the advancement of civil society.



Tom Palmer capturing video of Gurcharan Das and Nuh El-Harmouzi in Tahrir Square in Cairo, Egypt.

He then served as translator for a speech by his invited guest, Gurcharan Das, Chairman of

India's Centre for Civil Society.

Minbaralhurriyya.org hosted two Freedom Schools later in the year, one in Rabat, Morocco July 16 to 21 and the second in Cairo, Egypt September 10 to 14. Dr. El Harmouzi has appeared regularly on TV and radio to speak about free markets, limited government, and the Arab Spring, including 20 guest spots on popular radio and TV programs. Many speakers at the Freedom School events were interviewed by the press, yielding 98 mentions in the media, including reports on BBC Arabic and on Al Jazeera. The project has also published an Arabic translation of Professor Pascal Salin's book, *Liberalisme*, produced eight videos on liberty that feature well-known Arab scholars, and completed the translation and editing of four important books, as well as a volume of original essays by Arab classical liberals, *Alternative Visions*. All are currently at the publishers and are expected in early 2012. Minbaralhurriyya.org articles were reprinted more than 1,600 times in the Arabic press.



Azadi.me (Hindi) is featured at the Jeevika Film Festival in New Delhi.



UnMondeLibre.org's Emmanuel Martin, at Festival of the Arab World in Montreal, speaking on Arab and Western relations.

ORDEMLIVRE.ORG

Portuguese

By working with executives from O Globo TV – the largest and most influential TV network in Brazil – and other Brazilian think tanks, Atlas's OrdemLivre project developed a tax awareness

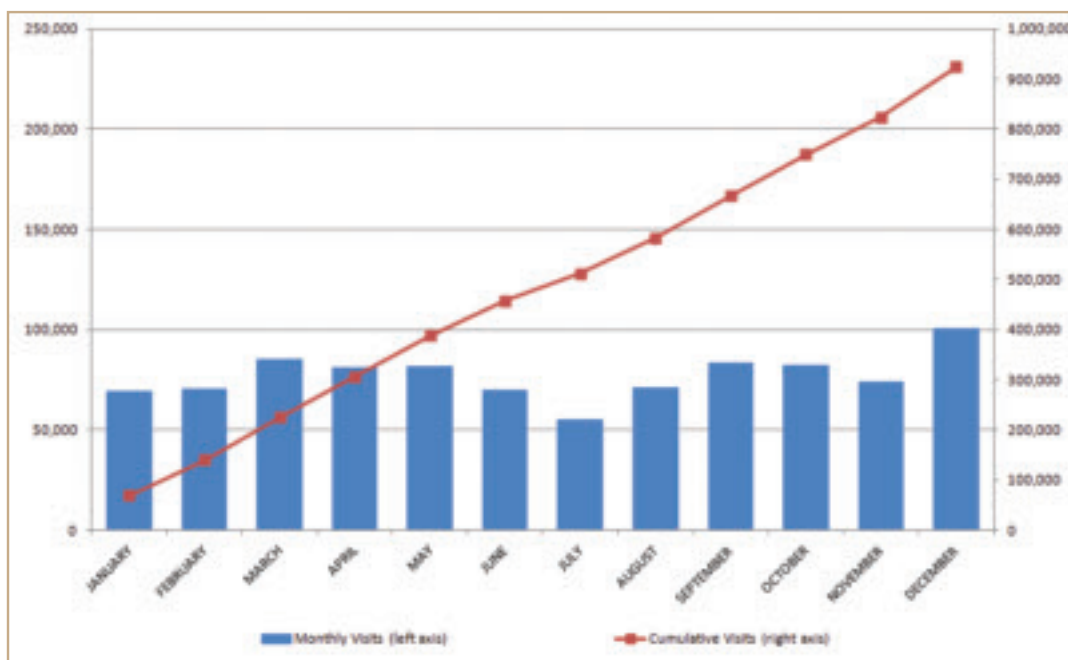


Poltak Hotradero, head of research at Indonesia Stock Exchange, speaks about the advantages of economic freedom in Malaysia.



InLiberty.ru held a seminar in Russian that featured *Reason* magazine's Ron Bailey.

ANNUAL WEB TRAFFIC



The annual web traffic of the foreign language websites of Atlas's Outreach & Discovery Programs approached the 1 million visitor threshold in 2011.

campaign. O Globo's production team transformed OrdemLivre's ideas into two creative public service announcements illustrating how much Brazilians pay in taxes for everyday products such as gasoline and fruit. Those PSA's complemented OrdemLivre's media outreach efforts, which included prominent TV and radio appearances by project editor Diogo Costa and article placements in Brazil's most widely-read newspapers. In partnership with the Brazilian university IbmeC – which has campuses in Belo Horizonte, Rio de Janeiro, São Paulo,

and Brasília – OrdemLivre created a research and study group, "Liberalismo e Democracia," to encourage discussion of the works of authors such as F.A. Hayek, Ludwig von Mises, Milton Friedman and Frédéric Bastiat. For three weeks in October and November, OrdemLivre's team traveled throughout Brazil, visiting the biggest universities for the third "Liberdade na Estrada" ("Freedom on the Road"), a seminar program that has directly involved more than 2,000 students in 20 universities since it was launched in 2009.

UNMONDELIBRE.ORG French

French-language platform UnMondeLibre.org syndicated over 1,100 op-ed's in the Francophone press and secured numerous opportunities to present on TV, radio and at live events. This summer's events included a Freedom School, which ran from July 23 to 28 in Tiflet, Morocco, and a Summer University in Aix-En-Provence, France August 21 to 25. The events received extensive TV and radio coverage.



Socialist-leaning professors in Curitiba, Brazil encouraged students to boycott this Atlas seminar.



Tom Palmer lectures on globalization, liberty and identity at Altai State University in Russia.



Students hold DVDs of classical liberal works, provided by Network for a Free Society and AkademiMerdeka.org.

FREEDOM ON THE ROAD

Atlas equipped, trained, and funded teams of young people to visit schools and universities to take the message of freedom directly to young people. The Freedom Bus traveled around Central Asia, while other teams toured Turkey, Nigeria, North Africa, Europe, and Brazil. Tens of thousands of students took part in Atlas Freedom on the Road tours, which entailed immersion in the arguments for freedom through seminars, lecture presentations, and workshops.



Atlas's Dr. Emmanuel Martin explains how free trade creates prosperity at a university seminar in Belgium.



AfricanLiberty.org is reaching students throughout Africa.



CAFM's Freedom Bus logo in Kyrgyz, Russian, and English.



Mirsuljan Namazaliev of the Central Asian Free Market Institute promoting free markets in Russian and Kyrgyz.



The Freedom Bus in Turkey, with student leaders from the "3H [Freedom, Rule of Law, Tolerance] Movement".



An Atlas team explains free markets in Portuguese and English at a university in São Paulo.



Audiences heard the case for free-market capitalism in 2011 in many languages.



The Freedom Caravan presented the case for free markets in Arabic at University of Fes in Morocco.



Students in Vietnam learn and discuss the ideas of Adam Smith in Vietnamese. Seminars were held in north and south Vietnam.



Students and Young Professionals African Liberty Academy attendees speak with Atlas's Tom G. Palmer.

FREEDOM SCHOOLS



Participants of the European Libertarian Student Summit.

In 2011 Atlas organized and supported Freedom Schools on every continent and in languages spoken by billions of people. In addition to seminars in English, students were able to learn about, debate, and understand free market capitalism, personal liberty, and limited government in Vietnamese, Chinese, Bahasa Indonesia, Arabic, Portuguese, French, Azerbaijani, Russian, Turkish, and other languages.



Freedom on the Road tours and Freedom Schools were organized around the world through the generous co-sponsorship of the Smith Family Foundation.

The Foundation's remarkable generosity enabled organizers to approach local entrepreneurs, arguing that if foreigners cared enough about their freedom to support it, they should, too. The Smith Family Foundation has been a pioneer of cost-effective techniques to promote liberty. Atlas is privileged to be its partner.



Akademi Merdeka (Freedom Academy) in Indonesia.



Atlas sponsored student participation from across Europe in the European Summer University of the New Economics.

MORALITY OF CAPITALISM

Are bailouts, subsidies, and privileges “capitalism” or “cronyism”? Should protesters direct their anger against free markets, or against interventionist governments and the special interests that cluster around them?

Atlas’s Dr. Tom G. Palmer edited and wrote the introduction to *The Morality of Capitalism*, a collection of short and accessible essays that distinguish free market capitalism – based on equality before the law and free exchange, without unfair and distorting government privileges – from the cronyism that increasingly disfigures much of the world. Contributors included Nobel Laureates Mario Vargas Llosa (Atlas’s Templeton Leadership Fellow) and Vernon Smith; Whole Foods Markets co-founder and co-CEO John Mackey; and contributors from China, the US, Russia, Africa, and Europe. The book has been the subject

of speaking tours and discussion groups across the world. One hundred thousand copies were distributed through Students For Liberty chapters and translations have been commissioned in 16 languages, with the first appearing at the end of 2011 and the rest scheduled to be published in 2012.



The latest Atlas book has stimulated thought about capitalism in Nigeria.



Editor Dr. Tom G. Palmer with the Azerbaijani edition of *The Morality of Capitalism*.

“WHAT YOUR PROFESSORS WON’T TELL YOU”

In 2010, Atlas teamed up with Students For Liberty to produce an introductory book on *The Economics of Freedom*. The collection, which included essays by Frederic Bastiat and F.A. Hayek, was given the provocative subtitle *What Your Professors Won’t Tell You*. Students For Liberty distributed 30,000 copies to college students, and Atlas oversaw the execution and distribution of translations by its international platforms and partners.

In 2011, Tom Palmer edited another volume in the *What Your Professors Won’t Tell You* series called *The Morality of Capitalism*, which was complemented by eight original videos that reached thousands of viewers in scores of countries. A third book, titled *After the Welfare State*, is planned for the year ahead.

Purchase copies of *The Morality of Capitalism* on Amazon.com for your Kindle or home library now!



Cartons of 100 books each were shipped to campus chapters of Students For Liberty.



Presenting the case for Capitalism in Belgium at the first European Students For Liberty conference.



Briefing Atlas partners at the 2011 Liberty Forum on making the case for capitalism.



A book signing with local organizers at Boston University.



Liberty activists from Turkey, Iran, Georgia, Russia, Kyrgyzstan, Kazakhstan, Germany, and Azerbaijan at a conference on capitalism.

LECTURE TOUR

Atlas's Tom G. Palmer took the message of free markets to audiences of university students, entrepreneurs, and the media around North America and the world. Lectures and seminars were organized across the US, as well as many other countries including Canada, Poland, Malaysia, China, India, Belgium, Egypt, France, Morocco, Vietnam, Tunisia, Ukraine, Russia, Azerbaijan, Nigeria, Indonesia, Kosovo, Turkey, Italy, Afghanistan, Pakistan, Brazil, Ivory Coast, Ethiopia, Lithuania, Iceland, and Norway.



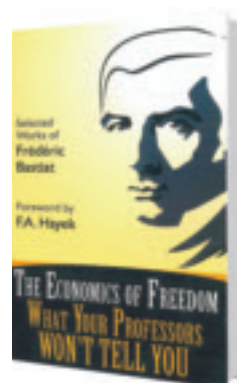
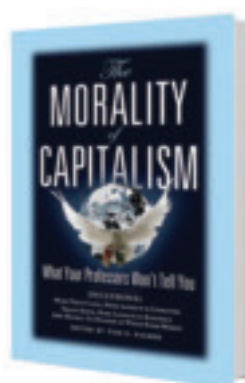
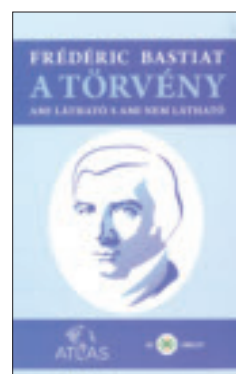
Student leaders in African Liberty Students Organisation (ALSO) with Atlas's Adedayo Thomas (front row center).



Whole Foods co-CEO John Mackey explains the benefits of capitalism in one of eight Atlas videos on *The Morality of Capitalism*.

U.S. TOUR LOCATIONS

American University, Washington, DC
Bastiat Society, Charleston, SC
Boston University, Boston, MA
Cascade Policy Institute, Portland, OR
Clemson University, Clemson, SC
College of Charleston, Charleston, SC
Columbia University, New York, NY
East Carolina University, Greenville, NC
Freedom Foundation, Seattle, WA
University of Washington, Seattle, WA
Furman University, Greenville, SC
George Mason University, Washington, DC
George Washington University, Washington, DC
Heartland Institute, Chicago, IL
John Locke Foundation, Raleigh, NC
Manhattan Institute, New York, NY
Michigan State University, East Lansing, MI
Michigan Taxpayers Alliance, Macomb, MI
Piedmont Club, Greenville, SC
Portland State University, Portland, OR
Salem College, Winston-Salem, NC
University of California at Berkeley, Berkeley, CA
University of Michigan, Ann Arbor, MI



OUTREACH & DISCOVERY

In parts of the world where the ideas of liberty are not widely known, Atlas runs Outreach and Discovery programs to create interest in classical liberal ideas and to identify leaders who can establish and manage effective think tanks.

Those programs generate both original content and translations of important work on liberty. They administer essay contests on Atlas-run Internet platforms, undertake “Freedom on the Road” barnstorming trips to meet young people at hundreds of universities, and run Freedom Schools for those who demonstrate real interest in the freedom movement.

AFRICANLIBERTY.ORG

English, Swahili

Adedayo Thomas, the Nigeria-based publisher/director of outreach for AfricanLiberty.org traveled to Uganda, Zimbabwe, Ghana, Nigeria, Ethiopia, South Africa, and Tanzania to hold outreach programs at universities; represented AfricanLiberty.org at African book fairs; distributed thousands of books and DVDs of classical liberal materials; and organized new chapters of the African Liberty Students

Organization. AfricanLiberty.org convened its annual Students and Young Professional African Liberty Academy conference at the Ahmadu Bello University in Nigeria. Japheth Omujowa was named the new editor of the redesigned website.

AKADEMIMERDEKA.ORG

Bahasa

Atlas’s program in Bahasa, the main language spoken in Malaysia and Indonesia, in 2011 hosted 8 seminars that attracted over 500 total attendees. Topics included



Hum-Azad.org held “Ideas for a Free, Responsible and Prosperous Society” for Pakistani university students.

Do not compromise your freedom...Do not let the politicians steal your freedom! The free Egyptian people can create miracles. The free Egyptian people can bring progress.

—Nouh El-Harmouzi
Spoken at Tahrir Square



ARAB SPRING

Nouh El-Harmouzi (above and left), director of Minbaralhurriyya.org, Atlas’s Arabic web platform, spoke in front of thousands of Egyptians in Tahrir Square during the Arab Spring revolution, encouraging them to fight for their freedom and for liberal values.





AfricanLiberty.org triggers interest in free markets at a book fair.



UnMondeLibre.org (French) redesigned and relaunched its website to attract more African Francophone readers.

“Is free market capitalism good for Malaysia?” and “Understanding the Constitution.” Program director Wan Saiful Wan Jan and Wan Mohd Firdaus Wan Mohd Fuaad published 41 articles and appeared 13 times on television in 2011. The platform recently published a book, *New Economic Model: Is the Malaysian government serious about economic liberalization?*

AZADLIQCIRAGI.ORG

Azerbaijani

The Azerbaijani program hosted a regional event on the importance of economic freedom in transitional countries and a fall workshop on liberty and technology in Baku, and organized an original research project on the per-person cost of trade barriers in Azerbaijan. Tom Palmer’s *The Morality of Capitalism* was published in Azerbaijani.

AZADI.ME

Hindi

Atlas’s Hindi program hosted or presented at six events over the summer, including a documentary film festival, on topics such as property rights, education and the law. In addition, a contest that asked, “How

Free Are You?” culminated with a prize ceremony in New Delhi on July 24.

CHERAGHEAZADI.ORG

Persian

In 2011, Atlas’s Persian program published a steady flow of articles, translated books by Charles Fried (*Modern Liberty*) and Ludwig von Mises (*The Anticapitalistic Mentality*), and developed a Facebook following of more than 10,000 individuals inside and outside of Iran. Cheraheazadi.org’s Dr. Mohammad Jahan-Parvar also appeared on numerous Iranian exile television and radio programs to discuss events in Iran from a classical liberal perspective. In the wake of Internet blockages inside Iran, Atlas is developing new strategies for spreading these ideas, including a magazine with decentralized printing and distribution in Iran, and the sponsorship of a “virtual think tank” for the country.

DOIMOI.ORG

Vietnamese

The Vietnamese program organized two Freedom Schools in 2011: one in Vinh Phuc province May 13 to 15 and one in Ho Chi

Minh City May 17 to 19. A total of 55 students attended those events to learn about the foundations of a market economy. A new section on the DoiMoi website is being developed to serve as a glossary and encyclopedia for key economic, legal and philosophic terms.

HUM-AZAD.ORG

Urdu

Atlas’s Urdu program redesigned its website to focus on engaging readers through translations, as well as updates on important issues in Pakistan and added an active blog. The number of Facebook fans following the site in Urdu jumped to over 11,000.

IMPENCIL.ORG

Chinese

Atlas’s Chinese platform, ImPencil.org, held its Freedom School for 55 students and 8 faculty August 15 to 18. Leading up to the conference, smaller regional seminars with project editor Li Ziyang served to raise awareness of the program. Over the summer of 2011, the program began releasing Milton Friedman’s “Free to Choose” in segments with Chinese subtitles.

THE ATLAS EXPERIENCE



Think Tank Shark Tank competitors (front, left to right) Henriques Viola (Mozambique), Ali Salman (Pakistan), Natalia Toledo Ricci (Ecuador), and Christian LeFer (USA) pitched new projects to vie for the \$5,000 prize. Judges (back, left to right) Borut Prah, Ann Fitzgerald, Brad Lips (not a judge), Jeff Sandefer, Brian Lee Crowley (moderator, not a judge), and Terry Kibbe, provided feedback in front of a live audience at 2011 The Atlas Experience.

Atlas hosted its annual event The Atlas Experience in Dallas, Texas on April 27 and 28. At the Sir Antony Fisher Memorial Award Dinner, keynote speaker Johan Norberg encouraged think tanks to win hearts and minds for liberty by appealing to the younger generation's moral ideals. Norberg's book, *In Defense of Global Capitalism*, won the Fisher Award for Sweden's think tank, Timbro, in 2002. During the dinner, the MacDonald-Laurier Institute was honored with the 2011 Fisher Award.

John Mackey, co-CEO of Whole Foods, offered his own defense

of free-market capitalism during a special panel on "Improving the World through Free Enterprise." He explained his business' value-creation strategies for customers, employees and vendors, as well as for shareholders.

John Goodman, President and CEO of the National Center for Policy Analysis, gave a talk on "What Is a Think Tank," which reprised lessons from his chapter in Atlas's book *Freedom Champions: Stories from the Front Lines in the War of Ideas*. NCPA was one of the first think tanks assisted by Antony Fisher after Atlas's founding.



Juan Miguel Matheus and Andrea Lucia Tapia Torres discuss public policy challenges in Latin America.

We have to translate the ideas of freedom into local languages in order to prove that freedom is a universal language. Our goal should be to make sure that as many as possible meet our ideas and deepen their understanding during their formative years, when they're still open to new ideas and new principles.

—Johan Norberg
2011 TAE Keynote



Romulo Lopez congratulates Johan Norberg after his keynote address.



Margaret Tse (Brazil) and Cassy Loseke (Atlas) network during the reception before the Sir Anthony Fisher Award Dinner.



Robert Chitester and Atlas board member Charles Albers discuss the next Free To Choose Network project at breakfast.



Ali Salman presents an update on Pakistan at the Atlas Club Briefing.



The Sir Anthony Fisher Memorial Award Dinner.



Speed networking: getting to know other freedom champions in a minute.



Johan Norberg autographs *Financial Fiasco* for Atlas board member Tim Browne and wife, Denyse Browne.



Tom Clougherty, Nigel Ashford, and Tanja Stumberger toast to liberty during the Sir Anthony Fisher Memorial Award Dinner.



Ana Yerro, Andrea Lucia Tapia Torres, Natalia Toledo Ricci, Johana Vera, Maria Silvia Baldomar and Yesenia Alvarez enjoyed the keynote address by Johan Norberg and purchased copies of his most recent book, *Financial Fiasco*.

LIBERTY FORUM



The 2011 Liberty Forum kicked off with the presentation of the Templeton Freedom Awards.

500+ attendees at Freedom Dinner with Nobel Laureate Mario Vargas Llosa
16 recipients of the 2011 Templeton Freedom Awards
39 promising institute leaders at Think Tank Leadership Training program
49 countries represented at the Atlas Liberty Forum
8-9 of November, Crowne Plaza Times Square in New York City



Competitors of *Think Tank Shark Tank* (left to right) were Prahbat Shrestha, Frederick Roeder and Blazej Moder. Judges were (middle to right) Ann Fitzgerald (AC Fitzgerald and Associates), Heather Rae Johnson (HRJ Consulting), Terry Kibbe (Rising Tide Foundation), Don Smith (Smith Family Foundation) and Lauren Templeton (John Templeton Foundation, not pictured). Shrestha from Samridhi Foundation won the \$5,000 prize sponsored by Rising Tide Foundation.



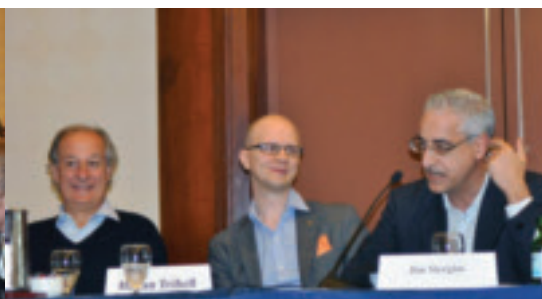
The John Stossel show was taped before an audience of Intellectual Entrepreneurs from the Liberty Forum. Front row guests (left to right) were Leonid Nikonov (Russia), Nouh El-Harmouzi (Morocco) and Tom G. Palmer. The "Atlas-themed" show aired on January 5, 2012 and featured Steve Forbes, John Allison (BB&T Bank), Chip Mellor (Institute for Justice), Nicki Kurakowa Neilly (Independent Women's Forum), and Atlas board member John Blundell.

FEATURED PANELS

- ◆ Think Tank Products You Can Replicate
- ◆ Entrepreneurship as the Solution
- ◆ Working for Peace & Prosperity in the Middle East
- ◆ Elevator Pitch Competition
- ◆ Sound Money - Getting to Gold
- ◆ From Friend to Foe: What to do When Coworkers Make a Transition to Government Work
- ◆ Gaga for Liberty: Can the Freedom Movement be the Next "It" Cause?
- ◆ Looking into Latin America's Crystal Ball
- ◆ Freedom on the Road
- ◆ Returning to Fiscal Health
- ◆ The Morality of Capitalism
- ◆ Think Tank "Shark Tank" Competition



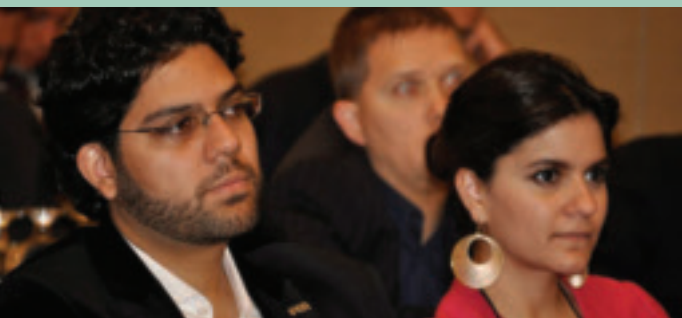
Speednetworking at Liberty Forum.



Luis Larrain, Hakan Tribell and Jim Stergios provide advice about coworkers transitioning into government.



Michael Fairbanks (SEVEN Fund) and Bill Easterly (NYU) at the *Morality of Capitalism* breakfast program.



Siblings Armando Regil and Claudia Regil of IPEA learn about *Think Tank Products You Can Replicate* in Mexico.



Elisa Martins, Adedayo Thomas and Nouh El-Harmouzi explain *Freedom on The Road* that ignites interest in liberty among students.

The struggle for individual liberty does not end with the collapse of despotic regimes. There are power-thirsty politi-cians and intellectual statist, who push for the expansion of the government as a solution to all kinds of problems...Fighters for freedom have to be better in research, in persuasion, in mass communication, than their collectivist opponents. And they have to be very persistent, as the struggle for freedom never ends.

—**Leszek Balcerowicz**
Former Polish
Deputy Prime Minister



The Liberty Forum luncheon featured Leszek Balcerowicz, economic minister of Poland during its transition from communism. He is chairman of a new Polish think tank, the Civil Development Forum.



Sixteen institutions representing ten countries accepted Templeton Freedom Awards at a luncheon during Liberty Forum.



Lew Lehrman participated in the *Sound Money* panel.

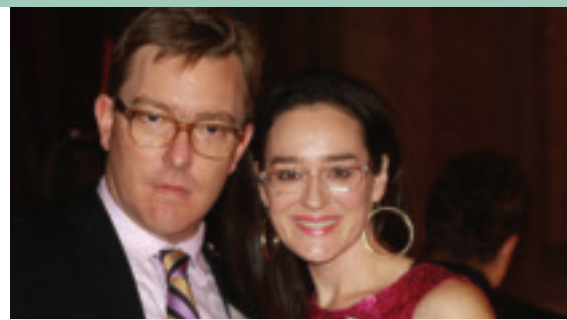


Kurt Loder of MTV in the *Gaga for Liberty* panel.



Mohammad Jahan Parvar, Nouh El-Harmouzi, Corinne Sauer and Tom G. Palmer describe and compare experiences working for liberty in the Middle East.

FREEDOM DINNER



Matt Welch and Kennedy, former MTV video jockey.



Frayda Levy and Don Smith shared with the Freedom Dinner attendees why they find Atlas programs a good investment for liberty.



The 2011 Freedom Dinner was held in New York at Capitale Nov. 9. Over 500 guests enjoyed camaraderie, music, dancing, and thought-provoking speeches from Nobel Laureate in Literature Mario Vargas Llosa and other friends of liberty.



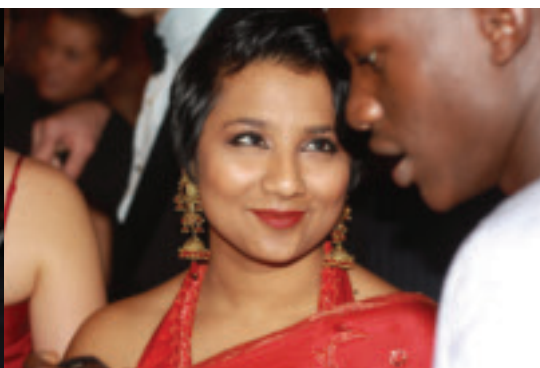
Arpita Nepal (Samridhi) and Joe Lehman (Mackinac Center) presented two Toasts to Freedom. Mary O'Grady (*Wall Street Journal*) introduced the 2011 Freedom Dinner keynote speaker, Mario Vargas Llosa.



Mario Vargas Llosa is the Atlas Templeton Leadership Fellow. A common theme in his novels is criticism of power and corruption in Latin America.



David Kirby, John Allison, and Scott Barton.



Karina Zannat and Olumayowa Okediran.



Atlas board member George Pearson, Ethelmae Humphreys, and Paul Atkins.



Stephanie Giovanetti (Atlas) and Geoffrey Crane.

David Nott, Adedayo Thomas and Wolfgang Müller.

Matt Warner (Atlas).



Walter LeCroy and Sandy Gelfond.



Aziz Mechout, Laura Huggins, Jenifer Roland and Mark Milkie.

It's obvious that free markets create wealth and prosperity. We support Atlas because they're trying to bring free markets to the world. Atlas fights the causes of poverty, rather than just the symptoms, and they do it efficiently and effectively.

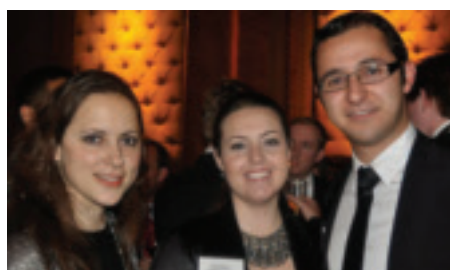
—Don Smith
2011 Freedom Dinner



Leonard Liggio, Executive Vice President for Academic Programs, and Alex Chafuen, President.



Terry Kibbe and Rebecca Dunn.



Tanja Stumberger, Claudia Williamson, and Youcef Maouchi.

BOOKS FOR LIBERTY



Adedayo Thomas prepares books for a container shipment to African universities.

BOOKS FOR AFRICA

Atlas received generous book donations from the Cato Institute, the Institute for Humane Studies, and the Reason Foundation to send in a container shipment to the AfricanLiberty.org headquarters in Nigeria. Adedayo Thomas, publisher/director of outreach for AfricanLiberty.org and African Students For Liberty will donate those books to university libraries throughout Africa.



Adedayo Thomas (above) loading books bound for Africa. (Left) Showing the books he's donating to the students creates excitement for the ideas of liberty and attracts new members for the libertarian student groups he organizes.

LIBERTY FUND LIBRARY PROJECT

Atlas think tank partners were provided the opportunity to expand their headquarters' libraries by the Liberty Fund, which provided books at a significant discount to think tanks from India, Kyrgyzstan, Denmark, Poland, Indonesia, Italy, Republic of Georgia, Malaysia, Azerbaijan, and Slovenia. That valuable grant from Liberty Fund is genuinely appreciated and will make a long-lasting impact in those countries. Books can be purchased from Liberty Fund at LibertyFund.org/books.aspx.



(From left) Giacomo Real, Elena Lanzotti, Sara Scordari, Veronica Violetta, and Oscar Giannino of Istituto Bruno Leoni in Italy.



Centre for Civil Society in India now has a library to attract students of liberty.

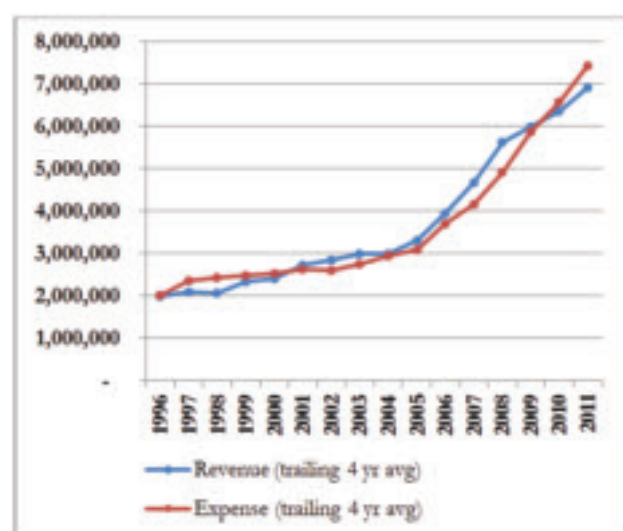
FINANCIAL REPORT



Atlas achieved record revenues and maintained Charity Navigator's highest ranking for financial stewardship.

In 2011 Atlas kept overhead expenses at less than 10 percent; that means that over 90 percent of the Atlas budget went directly to programs that advance its mission.

SUSTAINED GROWTH, 1996-2011



STATEMENT OF FINANCIAL ACTIVITY

	2011 ⁽¹⁾	2010
REVENUE		
Individual Contributions	2,512,934	1,709,543
Foundation Contributions	6,417,750	3,999,007
Business Contributions	53,393	31,147
Government Funding ⁽²⁾	0	0
Other Income	<u>151,077</u>	<u>445,181</u>
Total Revenue	9,135,402	6,204,820
EXPENSES		
Grants	3,110,802	2,575,202
Personnel	2,615,073	2,818,642
Events	1,257,412	1,123,440
Operating Costs	<u>1,150,255</u>	<u>1,184,513</u>
Total Expenses	8,133,542	7,701,797

(1) The 2011 financial figures are unaudited. Atlas posts its Audited Financial Statements and IRS Form 990 at AtlasNetwork.org/financials.

(2) Atlas refuses to seek or accept government funding. All donations are voluntary gifts by individuals, foundations, or business enterprises.

(3) Multi-year grants, which are recorded in the year they are pledged, produce year-to-year variation in Atlas's total revenue. That is why, some years, Atlas intentionally runs operating deficits (putting previous years' income to use). It is also why, in the chart above, we use trailing four-year averages to more accurately reflect Atlas's financial condition.

To learn more about:

- ◆ The Fisher Legacy Society
- ◆ Atlas Club membership benefits
- ◆ Setting up monthly recurring donations
- ◆ Your employer matching your gifts to Atlas
- ◆ Donating appreciated stock
- ◆ Other ways to invest in Atlas's work with charitable donations

Contact Erin Grant at 202-449-8444 or Erin.Grant@AtlasNetwork.org.

INSIDE ATLAS



Alex Chafuen was elected to the Board of Trustees at his alma mater, Grove City College.

TEAM HIGHLIGHTS

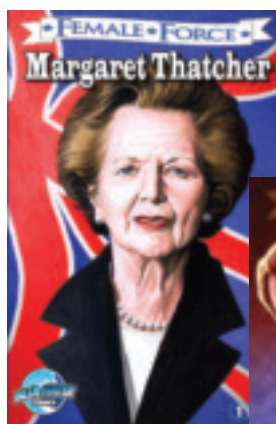
In November 2011, **Leonard Liggio** became the third recipient of a Lifetime Achievement Award from the Society for the Development of Austrian Economics. Professor Peter Boettke noted: “Leonard was there at the nadir of the Austrian school in America, he was there as classical liberalism rebounded and the resurgence of the Austrian school began, he was there as the modern libertarian movement became institutionalized in think tanks and academic research centers, and he is still there encouraging young and old worldwide who are struggling to advance the ideas of liberty.”

Romulo Lopez was honored at The Atlas Experience for reaching the milestone of ten years of service to Atlas. Born in Ecuador and educated at the Universidad Francisco Marroquín in Guatemala, Romulo was promoted to Director of Business Operations in 2010.

Alex Chafuen was elected to the Board of Trustees of his alma mater, Grove City College, which has graduated a number of freedom champions who are active in the free-market movement. In contrast to the relativism and revisionism prevalent in so much of academia, Grove City College’s mission statement notes that “the College unapologetically advocates preservation of America’s religious, political, and economic heritage of individual freedom and responsibility.”

Brad Lips and **Romulo Lopez** were elected members of the Mont Pelerin Society, joining three Atlas staff and six directors who are active in the Society founded by Friedrich Hayek in 1947.

Atlas trustee **John Blundell** published *Ladies for Liberty: Women Who Made a Difference in American History*, and wrote two issues in the Female Force series of Blue Water Comics, one on Margaret Thatcher (based on a Blundell-penned biography, *Margaret Thatcher: A Portrait of the Iron Lady*) and one on Ayn Rand.



Romulo Lopez received recognition at The Atlas Experience in Dallas, Texas after with Atlas for ten years.



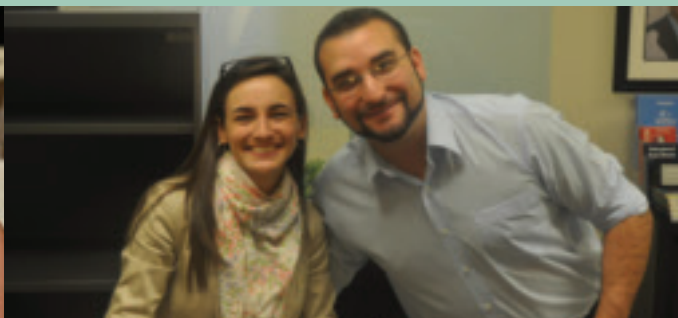
Deroy Murdock, Atlas senior fellow, was the featured speaker at The Economic Club of Indiana.



Ingrid Gregg of the Earhart Foundation congratulates Leonard Liggio for his Lifetime Achievement award from the Society for the Development of Austrian Economics.



Atlas board member Andrea Millen Rich and director of development Erin Grant discuss plans for the 2011 Freedom Dinner.



Elisa Martins, institute relations coordinator, and Gonzalo Schwarz, program manager for awards and grants.

THE ATLAS TEAM

ATLAS OFFICERS

Brad Lips, *Chief Executive Officer*

Alex Chafuen, *President*

Leonard Liggio, *Executive Vice President
for Academic Programs*

Tom G. Palmer, *Executive Vice President
for International Programs*

BOARD OF DIRECTORS

Dan Grossman, *Chairman of the Board*

Chuck Albers, *Treasurer of the Board*

John Blundell

Timothy Browne

Alex Chafuen

Abby Moffat

George Pearson

Andrea Millen Rich

René Scull

William Sumner

Linda Whetstone

Ambassador Curtin Winsor, Jr.



Atlas president and board member, Alex Chafuen, with overseers Nadine and Borut Prah at The Atlas Experience.



Atlas board member,
Linda Whetstone.



Atlas board chairman,
Dan Grossman.

BOARD OF OVERSEERS

Stuart Chase

Derwood Chase

Barry Conner

Sean Fieler

Pamela Hoiles

Ron Manners

Gerry Ohrstrom

Luis Perez

Borut Prah

Nadine Prah

Jon Basil Utley

Mariela Vicini



Atlas board member,
William Sumner.



Atlas CEO, Brad Lips.

*For a complete list of Atlas staff, fellows and contractors,
visit AtlasNetwork.org.*

UPCOMING IN 2012



Take advantage of opportunities to meet the Atlas team and allies in the global network at The Atlas Experience at the Broadmoor Hotel in Colorado Springs, Colorado.

ATLAS LEADERSHIP ACADEMY

The Atlas Leadership Academy will be launched during the first half of 2012. Innovative, online training courses will welcome a greater number of aspiring “freedom champions” to the Atlas Network. Those who demonstrate their potential within these cost-effective online programs will be paired with mentors from Atlas and the broader think tank world. Top candidates will be accepted into our rigorous residential training programs, such as the Think Tank MBA.

Participants will aspire to earn enough credits to graduate from the Atlas Leadership Academy, which we expect will become a sought-after credential for those making a career in the freedom movement. Continuing Education Webinars will provide ongoing opportunities to learn from industry experts and to share strategies among peers in the Atlas Network.

The Atlas Leadership Academy will allow Atlas to provide higher-quality training to greater numbers at lower cost. Contact Cindy Cerquitella (Cindy.Cerquitella@AtlasNetwork.org) for more information.

AFTER THE WELFARE STATE

During the second half of 2012, Atlas will work with partners throughout its network to discuss and prepare for “After the Welfare State.” This thematic project builds on Atlas’s existing “Morality of Capitalism” effort – exposing the bankruptcy (moral, as well as fiscal) of the welfare state.

Atlas is creating original educational materials and partnering with local institutes in the network to raise awareness, especially among young people, of the promises that governments have made but can’t keep. Even more crucially, the program will explain how retirement, health care, education, and alleviation of poverty and social problems can be provided morally and effectively through voluntary arrangements.

“After the Welfare State” responds to the urgent need to provide free-market solutions to budget crises caused by unsustainable levels of big government.

UPCOMING EVENTS

Think Tank MBA, April 13-24, 2012
Hyatt Fair Lakes, *Fairfax, VA*

The Atlas Experience, April 25-26, 2012
Broadmoor Hotel, *Colorado Springs, CO*

Think Tank Leadership Training, October 1-3, 2012
Intercontinental Hotel, *Times Square, New York, NY*

Liberty Forum, October 3-4, 2012
Intercontinental Hotel, *Times Square, New York, NY*

Freedom Dinner, October 4, 2012
Capitale, *New York, NY*

For more information, contact 202.449.8449 or
Stephanie.Giovanetti@AtlasNetwork.org.



1201 L Street NW, Washington, DC 20005 • AtlasNetwork.org • 202.449.8449

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a brief video on the Year In Review activities.