





MISSION

Atlas Network increases global prosperity by strengthening a network of independent partner organizations that promote individual freedom and are committed to identifying and removing barriers to human flourishing.



VISION

The Atlas Network vision is of a free, prosperous, and peaceful world where the principles of individual liberty, property rights, limited government, and free markets are secured by the rule of law.



Atlas Network has been a four-star Charity Navigator member since 2008.



Atlas Network is a Guidestar Exchange Platinum-Level Participant.



Atlas Network's donation payment processor is certified to PCI Service Provider Level 1, the most stringent level of certification.





MESSAGE FROM THE CEO

The past two years have seen numerous setbacks for free societies. It's easy to get discouraged, especially if you're focused on what's trending on Twitter or consuming cable news.

I was fortunate to spend time during 2021 writing a book on whether the sun is rising or setting on liberalism and the free society and then talking about this question among audiences gathered by Atlas Network partners. Count me in the optimists' camp. The sun is rising for the free society. Public opinion now is turning against governments that have behaved irresponsibly—and sometimes with duplicity—after they assumed emergency powers during the pandemic.

Atlas Network's community of partner institutions—500 strong at the end of 2021—are demonstrating that the "path forward" is, in fact, a return to neglected principles of free societies. Principles of authentic liberalism work for everyone. They are the antidote to the divisiveness of this moment in history. It's up to our movement to seize the moral high ground, to communicate our time-tested principles afresh, and to apply them to the practical challenges that face everyday citizens.

This is what Atlas Network's partners are doing—now, better than ever. As you'll see in these pages, the Atlas Network team is also better than ever at serving our front-line partners. From the revamped training curriculum of our Atlas Network Academy, to our robust array of grant and prize competitions, to our innovative Regional Centers, to our must-attend events, every part of our operation has stepped up during 2021.

We are poised to do even more in 2022. While the theme of our organization in 2021 was about finding "The Path Forward," we've landed on "Accelerate" as our theme for 2022.

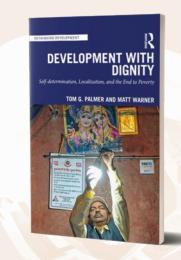
Thank you for what you helped our team accomplish over the past year. I'm sure you'll see in this report that Atlas Network is entering 2022 with great momentum.

Brad Lips/
Atlas Network CEO

DEVELOPMENT WITH DIGNITY

At a time when the global development industry is under more pressure than ever before, this book argues that an end to poverty can only be achieved by prioritizing human dignity.

Unable to adequately account for the roles of culture, context, and local institutions, today's outsider-led development interventions continue to leave a trail of unintended consequences, ranging from wasteful to even harmful. This book shows that increased prosperity can only be achieved when people are valued as self-governing agents. Social orders that recognize autonomy and human dignity unleash enormous productive energy. This in turn leads to the mobilization of knowledge sharing that is critical to innovation and localized problem solving. Locally led think tank initiatives have secured dignity and freedom for millions of people and have succeeded when top-down programs from outside have failed. Offering a wide range of interdisciplinary perspectives and specific examples from the field showing these ideas in action, this book provides NGOs, multilateral institutions, and donor countries with practical guidelines for implementing "dignity-first" development.



LIBERALISM AND THE FREE SOCIETY IN 2021

The world is emerging from an extraordinary health crisis. It now confronts an extraordinary freedom crisis.

Brad Lips' Liberalism and the Free Society in 2021 takes a sober look at how institutions of liberal democracy are now tested—in the U.S. and worldwide—by lockdowns, cronyism, cancel culture, and more. Exploring trends from the Global Index of Economic Mentality and drawing insights from an international network of experts and activists, Liberalism and the Free Society in 2021 offers readers a deeper understanding of the fragility of freedom's future. Importantly, the book also shares reasons for hope as well as a path forward for building a larger coalition around the timeless values that sustain free societies. Liberalism and the Free Society in 2021 is available for purchase at Amazon (print and e-book), Barnes & Noble, and Target.



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replacing her

step-mother

Dorian Fisher.

ATLAS NETWORK OUT 40 year history

1987 1983 1988 1981 Dorian Fisher creates Alex Chafuen After Antony Fisher's Guidelines for Think death, new CEO John convenes first Latin Tanks following first American workshop. Blundell establishes Antony Fisher establishes annual Fisher Award Atlas Network (originally as workshop. to honor best book by Atlas Economic Research Foundation). a think tank. 1995 1991 1994 Linda Whetstone Atlas Network's Leonard Liggio joins Expansion of joins the board inaugural website Atlas Network and later international workshop features the first global runs The Freedom Project series (Russia, China, 1997 Think Tank Directory. Turkey, Sweden, U.K., for universities, supported by John Templeton Uruguay, USA, etc.) Foundation. 1998 2001 2004

Atlas Network begins

hosting an annual

Liberty Forum event.

Templeton Freedom

Award program is

launched.

2008 2009

Establishment of a "Think Tank MBA" program in 2008 begins an era of increased focus on think tank training and leadership development.

Tom Palmer and a multilingual team from Cato Institute move to Atlas Network as the Global Initiative for Peace and Prosperity.

Matt Warner joins Atlas Network.

2010

Smith Family Foundation begins sponsoring the gala Freedom Dinner in New York City.

2011

2018 2017 2016

Atlas Network rolls out the Center for Latin America.

2019

Atlas Network launches

the Center for African

Prosperity.

Our Doing Development Differently project highlights how local think tanks can solve the Outsiders Dilemma in economic development.

2020

Atlas Network introduces

the Center for the U.S.

and Canada.

Annual events agenda expands to include Regional Forums in Africa, Asia, Europe, and Latin America, as a consequence of our formalized Coach, Compete, Celebrate! ™ strategy.

Atlas Network Academy is established as home to online and in-person trainings (e.g., Lights Camera Liberty, CEO Summits. Leaders Lab).

2012

Atlas Network looks back on its first four decades having directed US\$86 million to projects of its partner organizations, thanks to its generous donor community.

2021

Brad Lips joins

Atlas Network

1n 2021 G ATLAS NETWORK



Awarded

US\$6,132,515 across 323 **grants** supporting grantees working in 75 countries.

Partnered with

510 organizations in 99 countries, including 64 new partners.

Partners achieved

175 total freedomexpanding policy victories across 19 countries.

ATLAS NETWORK 2021 GRANT FUNDING ACROSS THE WORLD:

Latin America, Mexico, & the Caribbean: US\$2,126,781

U.S. & Canada: US\$1,104,239

Europe & Central Asia: US\$937,914

South Asia: **US\$845,897** East Asia, Pacific, & Oceania:

US\$307,750

Sub-Saharan Africa: US\$382,434

Middle East & North Africa: **US\$427,500** celebrating excellence

IN THE SPIRIT OF STOKING THE AMBITIONS OF OUR PARTNERS, ATLAS NETWORK ANNUALLY OFFERS A ROBUST SUITE OF COMPETITIVE AWARDS.

THINK TANK SHARK TANK

In the spirit of innovation, the Think Tank Shark Tank Competition highlights three grantee contestants who each have five minutes to pitch one of their projects before a panel of judges and an audience of the world's top freedom advocates at Liberty Forum & Freedom Dinner. The winner receives US\$25,000 in funding for their project. **Daniil Lubkin won the 2021 Think Tank Shark Tank Award** for his pitch to train Belarusian activists to work effectively for a freer Belarus.

LIGHTS, CAMERA, LIBERTY FILM FESTIVAL AWARD

This award recognizes the most successful online video released in the last year. Strong candidates are able to articulate the strategic impact of their video and most typically have reached significant and strategic audiences, utilized effective messaging, and demonstrated capable production and editing techniques. **Property and Environment Research Center (PERC) won the 2021 Lights, Camera, Liberty Award** and its US\$10,000 prize for their short film, *Elk in Paradise: Rancher, Ecologist, Hunter.*

TEMPLETON FREEDOM AWARD

This award has annually honored Sir John Templeton's legacy by recognizing the most exceptional and innovative contributions to the cause of human freedom. **Centre for Civil Society (India) won the prestigious 2021 Templeton Freedom Award** and its US\$100,000 prize for their work to protect and expand the rights of their country's street vendors and ensure the widespread adoption of the 2014 Street Vendors Act, which they helped to pass.

DIGNITY UNBOUND INVESTORS SUMMIT

Philanthropy Roundtable's 2021 Annual Meeting saw the addition of the Atlas Network-sponsored Dignity Unbound Investors Summit grant competition. Six U.S.-based organizations pitched their projects to a panel of judges, who awarded a US\$100,000 grant to Louisiana-based Pelican Institute for Public Policy. The organization will use the grant to double down on their campaign to make occupational licensing a front-and-center political issue in the swiftly approaching 2023 state election cycle.

Kristelle Mardini (top left) delivers a pitch for Lebanon NOW at Investors Summit for Liberty 2022.

Daniil Lubkin (middle right) pitches his Think Tank Shark Tank project at Liberty Forum & Freedom Dinner 2021.

Christine Van Geyn, (bottom left) winner of the 2021 John Blundell Elevator Pitch Competition.

Prashant Narang (bottom right) associate director of research and program lead at Centre for Civil Society, accepts the 2021 Templeton Freedom Award on behalf of his organization.

INVESTORS SUMMIT FOR LIBERTY

At Investors Summit 2022, ten pre-selected Atlas Network partners took the stage to pitch their most exciting projects for the upcoming year. **Lebanese Institute for Market Studies (LIMS) won this year's top prize for their Lebanon NOW initiative** to counteract inaccurate reporting by mainstream media in their country through their Lebanon News and Opinion Website, or Lebanon NOW.

JOHN BLUNDELL ELEVATOR PITCH COMPETITION

During this Liberty Forum & Freedom Dinner tradition—named after the late friend of liberty John Blundell—recent graduates of Atlas Network's Leader Lab training sell their value propositions to a live international audience of Liberty Forum attendees who vote on the winners. This year the audience chose Christine Van Geyn of the Canadian Constitution Foundation as the winner.

SMITH STUDENT OUTREACH AWARD

International student grantees compete for this annual award recognizing the best student-focused project for liberty. **Catalonia-based Atlas Network partner Institute Ostrom Catalunya won the 2021 Smith Student Outreach Award** and its US\$3,000 prize for the educational program they launched to teach secondary school students the basics of free-market economics.



LIBERTY LOST ONE OF HER GREATEST CHAMPIONS LATE IN 2021, OUR BELOVED AND RESPECTED LINDA WHETSTONE.

Linda Whetstone, long-time Atlas Network trustee and former board chair, was surrounded by her friends and admirers when she suffered cardiac arrest at breakfast following Atlas Network's Liberty Forum & Freedom Dinner.

Linda was president of the Mont Pelerin Society, a trustee of the Institute of Economic Affairs, and a mentor to literally thousands of classical liberal activists and thought leaders around the globe. In addition to a remarkable family, she had many interests in business, dressage, research, and more. Among her many legacies is an influential volume she co-edited with Dr. Nouh El Harmouzi, Islamic Foundations of a Free Society. She also worked around the clock earlier in 2021 to evacuate Khalid Ramizy, his family, and colleagues of the Afghanistan Economic and Legal Studies Organization out of the country amidst the Taliban takeover.

thank you

No one had greater passion for elevating the voices of freedom's champions in countries that are presently unfree. It's fitting that, the night before she passed, Linda was seated at our Freedom Dinner with people she mentored from Burundi, Nigeria, and Bosnia, and raised a glass with them to Tom Palmer's elegant toast to Fun, Friendship, and Freedom. She represented these three words better than anyone, and it's heartbreaking to have lost her.

—Brad Lips, Atlas Network CEO

Linda is one of the strongest influences on our movement. Her wisdom, strength of character and integrity, fortitude, and sharp intellect have guided us for years. Classical liberals the world over love and miss her, and we will be guided by her wisdom for many years to come. Agent W, as we called her, was the best among us. Many thousands of people around the world are joined in grief at her loss. She was doing what she loved—helping people to realize their liberty—and she was surrounded by so many of those who love and admire her. We will remember her.

—Dr. Tom G. Palmer, Executive VP for International Programs and George M. Yeager Chair for Advancing Liberty

Linda Whetstone was the type of leader you could never accuse of "mission drift". She made the most of every trip, every meeting, and every conversation to further the causes about which she cared most. She led without ego. She was never so animated as when she was praising the work of others, particularly the activities of a new contact in whom she saw great potential and for whom she would work tirelessly to enlist the help of many others across her personal and professional networks. It is not possible to make a full accounting of all who benefited from her mentorship and friendship throughout the years and throughout the globe. We just know that, like us, today they are feeling the pain of this great loss.

—Matt Warner, Atlas Network President

It has been daunting to follow in Linda's footsteps as the chair of Atlas Network, but I had her enthusiasm and support to guide me. It seems unimaginable that her energy and wisdom will need to be drawn from our memories as we move forward. Within the last month I have danced with her, climbed a volcano with her, resolved big questions, laughed, celebrated the success of the Atlas Network Team and our many partners, and been inspired by her. She was the picture of animated happiness over the two days of the Liberty Forum and Freedom Dinner, and I am so grateful that she was here—I just wish she were here for ten more. She was a friend and mentor to many, and I am very proud to count myself

—Debbi Gibbs. Atlas Network Board Chair

amongst them.

All her life, Mum was utterly consistent in the belief that people will achieve extraordinary things if they only have the freedom to do so. It's why she always fought against limits on others' liberties. ... Of course her skepticism about government was driven by her optimism about people. One of her favorite books was called It's Getting Better All The Time: 100 Greatest Trends of the Last 100 Years, which showed how the world had gotten better not worse in the last century as people had become more free. And it was to this cause of liberty that she dedicated so much of her time.

Mum—you only liked happy endings. And you hated goodbyes. So you always said goodbye at speed to avoid the tears. I wish that just this once you'd stayed a little longer, and we could all have had a bit more time together. You still had so much more you wanted to achieve, so many things you were excited about. But you died at the height of your career, doing the things you loved, surrounded by people who loved and respected you. And for you, that is the happiest ending of all.

—Rachel Whetstone, Linda's Daughter

ATLAS NETWORK 2021 Annual Report | The Path Forward



Atlas Network Academy (ANA) is at the heart of the "Coach" component of our model and provides a robust series of training opportunities to help our partners and allies grow in their roles, increasing the impact of their organizations. We rebranded and restructured our training programs (to certifications as a form of professional credentialing) as we launched ANA on a new best-in-class learning management system: Docebo. The new system has expanded what we can offer and provides a more user-friendly experience for both virtual and in-person participants.

One of the certifications in the new academy is the high-impact, broad-reach Think Tank Foundations certification, which was earned

INCREASING KNOWLEDGE, SKILLS, AND CONNECTIONS TO STRENGTHEN GLOBAL IMPACT IN THE FREEDOM MOVEMENT.

by 57 participants in 2021. We are also developing additional certification offerings, such as Marketing and Communications and Fundraising, in addition to refining our flagship in-person trainings, such as Lights, Camera, Liberty and Executive Accelerator. The Leader Lab program for new managers who have just taken on more of a leadership role on their team or organization was revamped in 2021 and hosted an in-person international cohort of 46 participants.

An exciting development among ANA's activities in 2021 was the official launch of a Leadership and Team Organizational Consulting practice, in which we provide intensive, personalized consulting engagements with our

partners at critical stages in their think tank life cycle. We provided these services to five partner organizations in three countries in the first year of the launch.

While the world is still emerging from the pandemic, Atlas Network is proud to have offered a mix of sophisticated in-person and virtual programming. We also celebrated the return of in-person programs as we gathered partners from around the world for Executive Accelerator; Leader Lab; Lights, Camera, Liberty; CEO Summit; COO Summit; and the brandnew Chief Marketing Officer (CMO) Summit. Additionally, we hosted extensive online programming, which included the Africa Re-



imagined webinar series, which strengthened connections with our partners throughout the continent, despite a bevy of travel restrictions.

"The time spent in the Executive Accelerator will have an outsized impact on my team's effectiveness. The tools and training I received have immediate applicability in my organization, so there is little to no delay in seeing results. Yet, even so, the program continued to remind me and other attendees that our organizations'

long-term visions and missions were to be at the core of our leadership decisions." —Brooke Medina, VP of Communications, John Locke Foundation (North Carolina, United States)

"An incredible experience to learn, in a practical way, about leadership and strategic planning. This program is... a space for exchange and reflection, evaluation, and teamwork."

—Mauricio Alarcón Salvador, Executive Director, Fundación Ciudadanía y Desarrollo (Ecuador)

"The Atlas Network mentorship program has been one of the best experiences I've ever had. The invaluable insights I received from my mentor already helped me tremendously, and I'm certain I'll refer back to them even more in the future. ... I'm eternally grateful to Atlas Network for connecting me to one of the best people I've ever met." —Isidora Kolar, CEO, Ayn Rand Center Europe (Serbia)

ATLAS NETWORK 2021 Annual Report | The Path Forward



AFRICA The week of events kicked off with Africa Liberty Forum 2021, where speakers touched on topics like government pandemic responses, entrepreneurship, and constitutionalism. One of the big problems of the last year, speakers noted, was that African governments largely copied other nations' COVID responses, without accounting for differences in risk factors. This led to government overreach and economic devastation. Panelists from around the continent discussed how to make Africa a world player—standing up for its own people among powers like the United States, the European Union, and China—by expanding its trade potential and improving deal-making.

EUROPE Leaders from around Europe convened virtually at **Europe Liberty Forum 2021** to exchange analysis and strategies on reversing government overreach during the pandemic, the rise of the authoritarian left and right, and declining trust in the media. COVID-19 was a central topic, with speakers discussing how government lockdowns and bailouts have distorted the market and individuals' lives, how populists have exploited the crisis to push their agendas, how the European Union failed to effectively procure vaccines, and how Atlas Network partners can take the initiative to move the Overton Window back toward liberty.

LATIN AMERICA The 2021 Latin America Liberty Forum was truly a special one, with two sitting Latin American presidents contributing to the proceedings. The Hon. Guillermo Lasso of Ecuador opened the forum with a welcome message, where he expounded on the importance of liberty in Latin America. The Hon. Luis Lacalle Pou of Uruquay joined Martín Aguirre—editor of the weekly Spanish-language briefing on all things Latin America, Mirada Sur—for a thirty-minute interview to close out the forum. President Lacalle Pou explained Uruguay's measured approach to COVID-19, China's role in Latin America and President Biden's lack of response, and much more.

ASIA The **2021 Asia Liberty Forum** capped the week of events with a focus on how to move out of the pandemic with a renewed commitment to human rights, reforming government, and economic vitality. With many governments taking drastic—even military—responses to fighting COVID-19, opening session panelists discussed how these measures have disrupted lives and economies. Speakers presented strategies for improving government in Asia, such as strengthening rule of law, privatizing government services, and taking advantage of opportunities presented by the internet. Tarun Vats interviewed Dr. Gurcharan Das on liberal responses to crises and inequality. A closing panel analyzed the state of women's rights in Asia and how they can be improved.



rahim Anoba of Atlas Network's Center for African Prosperity was joined by Aimable Manirakiza (Centre for Development and Enterprise-Great Lakes, Burundi), Christo Hattingh (Free Market Foundation, South Africa), and Kofi Bentil (IMANI Center for Policy and Education, Ghana) to talk about how African leaders can build a better Africa.



Dr. Lvall Swim was joined onstage by Martin Kothé (Friedrich Naumann Foundation for Freedom, Bulgaria), Saša Mirković (Center for Anti-Authoritarian Studies, Serbia), Marin Lessenki (Open Society Institute, Bulgaria), and Irina Nedeva (Association of European Journalists, Bulgaria) to discuss "Media in Difficult Times



Atlas Network's Rómulo López spoke with Janacio Munyo (CERES, Uruguay), Juan José Daboub (Atlas Network's Center for Latin America), and Mary O'Grady (Wall Street Journal) at the closing panel of Latin America Liberty Forum 2021 on "The Path Forward in Latin America."



Rozner (Institute for Public Affairs, Australia), Kristine Alcantara (Foundation for Economic Freedom, Philippines), and Lakshmi Sampath Goyal (Centre for Civil Society, India) about how the pandemic and government responses have disrupted economies and lives across the region.

liberty forum & freedom dinner

FOR THE FIRST TIME IN TWO YEARS, ATLAS NETWORK'S— AND THE FREEDOM MOVE-MENT'S—BIGGEST ANNUAL EVENT WAS BACK IN PERSON.

From December 13 to 14, 2021, nearly 700 activists, intellectuals, and individuals representing over 50 countries gathered in Miami, Florida, to celebrate the successes and find solutions to the challenges of the last two years.

Opening with remarks from Simon Lee (Lion Rock Institute, Hong Kong), Magatte Wade (Atlas Network's Center for African Prosperity, Senegal), Nick Gillespie (Reason, United States), and more, the two-day Liberty Forum gave attendees

an opportunity to hear how like-minded organizations from around the world have weathered the pandemic, to learn from experts on how to hone their efforts, and to celebrate the successes they achieved during the last two years. Breakout sessions included deep dives into each global region, discussions on the liberal response to digital censorship, how to tell stories effectively

and expand audiences, and more. Favorite events such as the John Blundell Elevator Pitch Competition, Think Tank Shark Tank, and Lights, Camera, Liberty returned to the stage this year, along with new entries like Atlas Network's first virtual reality film experience, New Hope—which features Students For Liberty Brasil's work to bring property rights to favelas.

Freedom Dinner—held at the home of the Miami Marlins—included the announcement of the inaugural winner of the new Atlas Network-Cátedra Vargas Llosa Young Journalism Prize, Yotuel's electric performance of his Latin Grammywinning song "Patria y Vida," and Dr. Tom Palmer's receipt of the Sir Antony Fisher Achievement Award for his work to bring freedom and prosperity

to people around the world. Centre for Civil Society won the 2021 Templeton Freedom Award and its US\$100,000 prize for their work to expand legal protections to street vendors in India.

Be sure to put a 2022 Atlas Network event on your calendar today!



"Patria v Vida." the anthem of the Cuban freedom protests, at Freedom Dinner 2021. and Fred Young (not pictured) judge the Think Tank Shark Tank competition.

research and program lead at Centre for Civil Society, accepts the 2021 Templeton Freedom Award on behalf of his organization.

Evalúa, Mexico), Izabela Patriota (Ladies of Liberty Alliance, Brazil) and Baishali Bomjan (Trayas Foundation, India) discuss dignity, development, and women's rights at #LFFD21.

Liberty Award on behalf of the Property and Environment Research Center.

(Atlas Network's Center for African Prosperity, Senegal), Nick Gillespie (Reason, U.S.), Antonella Marty (Atlas Network's Center for Latin America), and Marek Tatala (Economic Freedom Foundation, Poland) at Liberty Forum & Freedom Dinner's opening remarks.

rights activist, speaks at Liberty Forum on her education in the United States.

ATLAS NETWORK 2021 Annual Report | The Path Forward

announcing...

ATLAS NETWORK'S CENTER FOR ASIA & OCEANIA

THIS NEWEST REGIONAL CENTER WILL DEEPEN OUR WORK IN ONE OF THE MOST POLITICALLY, CULTURALLY, AND RELIGIOUSLY DIVERSE REGIONS OF THE WORLD

Launched in December 2021, the Center for Asia & Oceania is led by Atlas Network Executive Vice President for International Programs and George M. Yeager Chair for Advancing Liberty Dr. Tom G. Palmer. The Center works with 47 partners across an area encompassing 60% of the world's population to replace conflict with harmonious and peaceful trade, poverty with prosperity, and arbitrary power with the rule of law. The goal is a region of peace and prosperity, toleration, and dignity for all.

The cultural and economic diversity of Asia and Oceania represents a special opportunity for those committed to living together peacefully. Liberal values are neither eastern nor western, northern nor southern, but human values, and they are found in a multitude of cultures and histories. They are also eminently practical and can produce the best framework for solutions to problems of poverty, exclusion, and conflict in a region of the world with a complex history of noted struggles against poverty, instability, and oppressive regimes.

Countries throughout Asia and Oceania present target-rich environments for opportunities for potential reform to expand liberty. Among the myriad challenges to freedom are government responses to the COVID-19 pandemic that have disrupted both economies and private lives, cultural and policy barriers holding women back from receiving the same rights as men, unfair and opaque tax systems, unnecessary restrictions on microenterprise and small business, and much more.

Learn more about the Center for Asia & Oceania's activities and initiatives at AtlasNetwork.org.



ATLAS NETWORK THOUGHT LEADERSHIP APPEARED IN OVER A DOZEN OUTLETS IN SEVERAL COUNTRIES THROUGHOUT 2021

MEDIA OUTLETS























ARTICLE FEATURES

Jimmy Lai's Message of Hope, Wall Street Journal, January 6, 2021

Is Censorship the Answer?, RealClearPolitics, February 26, 2021

A New Democracy is Struggling, Eurasia Review, March 13, 2021

Is Biden's Jimmy Carter Impression an Opportunity for Reagan 2.0?, RealClearPolicy, May 21, 2021

Ukraine Poised for Historic Land Market Breakthrough, Atlantic Council, June 10, 2021

Want to Solve the Immigration Crisis? Invest in the Central American Economy, RealClearPolicy, June 11, 2021

Navigating through Turbulence, Foreign Policy, July 2021

Call for USAID staff increase at odds with goal to make aid more "local," The Hill, August 5, 2021

Think Tanks' Impact on Policy in Turbulent Times, Think Tank Watch, August 6, 2021

I'm a Cuban dissident. We need America to stand with us against this communist regime, USA Today, August 31, 2021

As we endure COVID-19, don't underestimate our extraordinary freedom crisis, Washington Examiner, September 17, 2021

Why the World Bank Erred In Halting Its "Doing Business" Report, RealClearMarkets, October 20, 2021

Americans Are Deeply Divided Over How to Structure an Efficient and Fair Economy, PJ Media, October 22, 2021

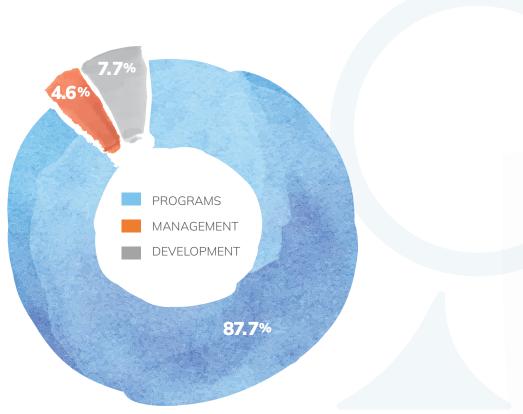
Think Tanks Can Be a Frontline Defense against Pandemic Setbacks, National Review, December 12, 2021

How Leftist "Saviors" Ruined Latin America. Reason. December 14, 2021

President-Elect Boric Aims to Undo Chile's Economic Progress, Wall Street Journal, December 21, 2021

2021 financials audited financial statements will be available at atlashetwork.org in May 2022.

Revenue	2021 (thousands)	2020 (thousands)
Contributions	\$17,966	\$15,453
Other Income	\$195	\$92
Total Revenue	\$18,161	\$15,545
Expenses		
Programs	\$14,604	\$11,479
Management	\$770	\$556
Development	\$1,275	\$927
Total Expenses	\$16,648	\$12,963
	12/31/21 (thousands)	12/31/21 (thousands)
Cash & Investments	\$10,593	\$8,352
Pledges & Receivables	\$5,251	\$5,984
Other Assets	\$1,606	\$1,140
Total Assets	\$17,450	\$15,450
Liabililties	\$2,087	\$1,600
Net Assets	\$15,362	\$13,850



EXPENSES 2021

our team

Chad Goote

Kam Griffin

Mehul Jindal

Chris Kinnan

Ariana Mann

Brad Lips

STAFF **MEMBERS**

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Nikolaos Monoyios Parth Shah Kathryn Washburn

We'd like to recognize the years of service and leadership of Dan Grossman, Gerry Orhstrom, and Linda Whetstone, who all retired from the Board in 2021.





