Financial Statements and Independent Auditors' Report

December 31, 2021 and 2020

Financial Statements December 31, 2021 and 2020

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Atlas Economic Research Foundation dba Atlas Network

Opinion

We have audited the accompanying financial statements of Atlas Economic Research Foundation dba Atlas Network ("the Organization"), which comprise the statements of financial position as of December 31, 2021 and 2020; the related statements of activities, functional expenses, and cash flows for the years then ended; and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



Responsibilities of Management for the Financial Statements (continued)

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.



Auditor's Responsibilities for the Audit of the Financial Statements (continued)

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We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Vienna, Virginia May 9, 2022

Statements of Financial Position December 31, 2021 and 2020

	2021	2020		
Assets				
Current assets:				
Cash and cash equivalents	\$ 2,076,989	\$ 1,279,810		
Contributions receivable	3,737,969	3,948,795		
Accounts receivable	16,471	37,668		
Prepaid expenses	421,548	413,405		
Total current assets	6,252,977	5,679,678		
Long-term assets:				
Investments	8,380,035	6,822,653		
Contributions receivable, long-term portion, net	1,634,956	2,247,115		
Deposit	62,016	62,016		
Property and equipment, net	575,433	595,172		
Intangible assets	278,621	43,630		
Total long-term assets	10,931,061	9,770,586		
Total assets	\$ 17,184,038	\$ 15,450,264		
Liabilities and Net Assets				
Liabilities				
Accounts payable and accrued expenses	\$ 617,909	\$ 238,106		
Grants payable	872,105	592,832		
Deferred rent and lease incentives	706,722	769,361		
Total liabilities	2,196,736	1,600,299		
Net Assets				
Without donor restrictions	4,677,915	4,396,917		
With donor restrictions	10,309,387	9,453,048		
Total net assets	14,987,302	13,849,965		
Total liabilities and net assets	\$ 17,184,038	\$ 15,450,264		

Statement of Activities For the Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Support			
Contributions	\$ 9,162,926	\$ 8,861,144	\$ 18,024,070
Registration income	108,926	-	108,926
Miscellaneous income	490,546	-	490,546
Investment return	9,129	-	9,129
Released from restrictions	8,004,805	(8,004,805)	
Total revenue and support	17,776,332	856,339	18,632,671
Expenses			
Program services	15,395,305	-	15,395,305
Supporting services:			
Management and general	791,448	-	791,448
Fundraising	1,308,581		1,308,581
Total supporting services	2,100,029		2,100,029
Total expenses	17,495,334		17,495,334
Change in Net Assets	280,998	856,339	1,137,337
Net Assets, beginning of year	4,396,917	9,453,048	13,849,965
Net Assets, end of year	\$ 4,677,915	\$ 10,309,387	\$ 14,987,302

Statement of Activities For the Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Support			
Contributions	\$ 9,041,722	\$ 6,399,954	\$ 15,441,676
Registration income	24,952	-	24,952
Miscellaneous income	5,198	-	5,198
Investment return	72,937	-	72,937
Released from restrictions	6,124,741	(6,124,741)	
Total revenue and support	15,269,550	275,213	15,544,763
Expenses			
Program services	11,148,336	-	11,148,336
Supporting services:			
Management and general	683,292	-	683,292
Fundraising	1,130,890		1,130,890
Total supporting services	1,814,182		1,814,182
Total expenses	12,962,518		12,962,518
Change in Net Assets	2,307,032	275,213	2,582,245
Net Assets, beginning of year	2,089,885	9,177,835	11,267,720
Net Assets, end of year	\$ 4,396,917	\$ 9,453,048	\$ 13,849,965

Statement of Functional Expenses For the Year Ended December 31, 2021

			Supporting Services							
	Program Services			Management and General Fundraising		Total Supporting Services		Total Expenses		
Fellowships and grants	\$	6,138,050	\$	928	\$	1,537	\$	2,465	\$	6,140,515
Conferences, meetings, and travel		3,183,960		5,837		142,405		148,242		3,332,202
Salaries, payroll taxes,										
and benefits		2,872,742		627,885		921,477		1,549,362		4,422,104
Professional fees		855,488		50,597		44,013		94,610		950,098
Advertising		1,055,914		7,076		23,265		30,341		1,086,255
Occupancy		349,506		16,973		28,116		45,089		394,595
Office expenses		779,988		66,315		115,786		182,101		962,089
Bank service charges		30,826		972		1,610		2,582		33,408
Amortization – leasehold										
build-out		64,800		-		_		-		64,800
Depreciation		40,151		1,653		2,739		4,392		44,543
Insurance		3,945		12,180		199		12,379		16,324
Miscellaneous		19,935		1,032		27,434		28,466		48,401
Total Expenses	\$	15,395,305	\$	791,448	\$	1,308,581	\$	2,100,029	\$	17,495,334

See accompanying notes. 7

Statement of Functional Expenses For the Year Ended December 31, 2020

			Supporting Services											
		Program Services		•		•		nagement d General	Fundraising	Tot	Total Supporting Services		Total Expenses	
Fellowships and grants	\$	5,967,537	\$	-	\$	- \$	_	\$	5,967,537					
Conferences, meetings, and travel		753,965		721	46,180)	46,901		800,866					
Salaries, payroll taxes, and benefits		2,288,140		560,244	864,63	5	1,424,879		3,713,019					
Professional fees		562,783		32,715	47,12	2	79,837		642,620					
Advertising Occupancy		408,960 307,065		1,116 14,879	6,725 24,790		7,844 39,675		416,804 346,740					
Office expenses		730,377		61,184	102,35	5	163,540		893,917					
Bank service charges Amortization – leasehold		21,821		927	1,54	1	2,471		24,292					
build-out		64,800		-		-	-		64,800					
Depreciation		22,278		1,079	1,79		2,878		25,156					
Insurance		7,830		10,427	14	l	10,568		18,398					
Miscellaneous	-	12,780		-	35,589)	35,589	-	48,369					
Total Expenses	\$	11,148,336	\$	683,292	\$ 1,130,89) \$	1,814,182	\$	12,962,518					

See accompanying notes.

Statements of Cash Flows For the Years Ended December 31, 2021 and 2020

	2021		2020
Cash Flows from Operating Activities	 		
Change in net assets	\$ 1,137,337	\$	2,582,245
Adjustments to reconcile change in net assets to			
net cash provided by operating activities:			
Realized and unrealized loss on investments	69,858		142
Depreciation	44,543		25,156
Amortization – leasehold build-out	64,800		64,800
Change in discount on contributions receivable	(58,235)		10,996
Change in operating assets and liabilities:			
(Increase) decrease in:			
Contributions receivable	881,220		528,390
Accounts receivable	21,197		(20,613)
Prepaid expenses	(8,143)		(192,587)
Increase (decrease) in:			
Accounts payable and accrued expenses	379,803		(111,843)
Grants payable	279,273		567,606
Deferred rent and lease incentives	 (62,639)	-	(52,965)
Net cash provided by operating activities	 2,749,014		3,401,327
Cash Flows from Investing Activities			
Purchases of property and equipment	(89,604)		(37,248)
Purchases of intangible assets	(234,991)		(11,930)
Purchases of investments	(1,655,943)		(3,127,561)
Proceeds from sales of investments	 28,703		539,051
Net cash used in investing activities	 (1,951,835)		(2,637,688)
Net Increase in Cash and Cash Equivalents	797,179		763,639
Cash and Cash Equivalents, beginning of year	1,279,810		516,171
Cash and Cash Equivalents, end of year	\$ 2,076,989	\$	1,279,810

Notes to Financial Statements December 31, 2021 and 2020

1. Nature of Operations

The Atlas Economic Research Foundation dba Atlas Network ("the Organization") is a publicly supported, nonprofit, educational foundation established and incorporated in Delaware in 1981.

The Organization increases opportunity and prosperity by strengthening a global network of independent civil society organizations that promote individual freedom and remove barriers to human flourishing.

To pursue its mission, the Organization undertakes programs in three categories:

- *Coach* provides world-class training and mentoring to inspire professionalism and improve performance among its independent partners.
- Compete offers grant and prize competitions that fuel its partners' efforts to achieve extraordinary outcomes.
- Celebrate fosters camaraderie and stokes ambitions among its partners by celebrating their greatest accomplishments through its events and media outreach.

2. Summary of Significant Accounting Policies

Basis of Accounting and Presentation

The Organization's financial statements are prepared on the accrual basis of accounting. Net assets are reported based on the presence or absence of donor-imposed restrictions.

Classification of Net Assets

- Net Assets Without Donor Restrictions Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.
- Net Assets With Donor Restrictions Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Notes to Financial Statements December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (continued)

Cash Equivalents

For the purpose of the statements of cash flows, the Organization considers as cash equivalents all highly liquid investments, which can be converted into known amounts of cash and have a maturity period of 90 days or less at the time of purchase.

Contributions Receivable

Contributions receivable represent unconditional amounts committed to the Organization. The Organization uses the allowance method to determine uncollectible unconditional promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made. Management believes that all contributions receivable are collectible at December 31, 2021 and 2020, and accordingly, no allowance for uncollectible accounts has been established.

Investments

Investments are recorded at fair value based on quoted market prices. Realized and unrealized gains and losses are reported as a component of investment return in the accompanying statements of activities.

Property and Equipment

Property and equipment acquisitions of \$500 or more, with a projected useful life exceeding one year, are capitalized and recorded at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets, which range from three to 10 years. Leasehold improvements are stated at cost and are amortized using the straight-line method over the shorter of their estimated useful lives or the lease term, which is 10.5 years.

Intangible Assets

Intangible assets include website and intellectual property in the form of trademarks. Intangible assets were initially measured at their fair value, which was determined based on the consideration exchanged in conjunction with acquisition of the assets.

Notes to Financial Statements December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (continued)

Intangible Assets (continued)

The Organization has capitalized certain costs associated with the development of the website. Website development costs are amortized on a straight-line basis over the estimated useful life of up to five years starting in 2022. Costs related to the planning stage of the website, as well as ongoing website operating and supporting costs, are expensed as incurred. The Organization has trademarks with a value of \$126,551 and \$43,630 at December 31, 2021 and 2020, respectively, that are registered globally and have indefinite lives. These assets are periodically reviewed when impairment indicators are present to assess recoverability from future operations using discounted cash flows. No impairment loss was recognized for the years ended December 31, 2021 and 2020.

Revenue Recognition

Revenue Accounted for in Accordance with Contribution Accounting

Contributions are recorded as revenue when received or promised and are recorded net of any current year allowance or discount activity. The Organization reports gifts of cash and other assets as restricted support if they are received or promised with donor stipulations that limit the use of the donated assets to one of the Organization's programs or to a future year. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Net assets with donor restrictions are reported as net assets without donor restrictions if the restrictions are met in the same period as received.

Revenue Accounted for as Contracts with Customers

Registration income is recognized at the time of the event, which corresponds to when the performance obligation is satisfied.

Revenue from all other sources is recognized when earned.

Notes to Financial Statements December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (continued)

Donated Services

Donated services meeting the criteria for recognition under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Revenue Recognition – Contributions Received*, are recognized at fair value at the time of receipt. These services benefit the general programs and consist primarily of advertising, and legal and professional services. The value of these donated services is included in the financial statements as both revenue and expense in the amounts of \$397,569 and \$284,563 for the years ended December 31, 2021 and 2020, respectively.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Reclassifications

Certain amounts in the 2020 financial statements have been reclassified to conform to the 2021 presentation. These reclassifications have no effect on the change in net assets previously reported.

Recently Issued Accounting Pronouncements

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, *Leases*. The update requires a lessee to recognize a right-of-use asset and lease liability, initially measured at the present value of the lease payments, in its statements of financial position. The guidance also expands the required quantitative and qualitative lease disclosures. The guidance is effective beginning in 2022.

Notes to Financial Statements December 31, 2021 and 2020

2. Summary of Significant Accounting Policies (continued)

Recently Issued Accounting Pronouncements (continued)

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities* (Topic 958): *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets.* This guidance is intended to increase transparency of contributed nonfinancial assets for nonprofit entities through enhancements in presentation and disclosure requirements. Nonprofit entities will be required to present contributed nonfinancial assets as a separate line item in the statements of activities, apart from contributions of cash and other financial contributions. Nonprofit entities will also be required to disclose various information related to contributed nonfinancial assets. ASU 2020-07 is effective for fiscal years beginning after June 15, 2021. The Organization is currently in the process of evaluating the impact of the new accounting guidance on its December 31, 2022 financial statements.

Subsequent Events

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through May 9, 2022, the date the financial statements were available to be issued.

3. Liquidity and Availability

Financial assets available for general expenditures, that is, without donor or other restrictions limiting their use, within one year of the statements of financial position date, comprise the following at December 31:

	2021	2020
Cash and cash equivalents Contributions receivable Accounts receivable	\$ 2,076,989 5,372,925 16,471	\$ 1,279,810 6,195,910 37,668
Investments	8,380,035	6,822,653
Total financial assets Less: restricted by donors with purpose	15,846,420	14,336,041
and time restrictions	(10,309,387)	(9,453,048)
Total available for general expenditures	\$ 5,537,033	\$ 4,882,993

Notes to Financial Statements December 31, 2021 and 2020

3. Liquidity and Availability (continued)

The Organization has a goal to maintain financial assets on hand to meet 60 days of normal operating expenses, which are, on average, approximately \$2,900,000. As part of this liquidity management, the Organization invests cash and cash equivalents in excess of daily requirements in various short-term investments, including certificates of deposit.

4. Concentrations of Risk

Credit Risk

Financial instruments that potentially subject the Organization to significant concentrations of credit risk consist of cash and cash equivalents, and investments. The Organization maintains cash deposit and transaction accounts, along with investments, with various financial institutions and these values, from time to time, exceed insurable limits under the Federal Deposit Insurance Corporation (FDIC) and Securities Investor Protection Corporation (SIPC). The Organization has not experienced any credit losses on its cash and cash equivalents, and investments to date as it relates to FDIC and SIPC insurance limits. Management periodically assesses the financial condition of these financial institutions and believes that the risk of any credit loss is minimal.

Revenue Risk

For the years ended December 31, 2021 and 2020, a substantial portion of the Organization's revenue was generated from a few donors. For the years ended December 31, 2021 and 2020, \$7,282,049 and \$5,600,000, respectively, was received from two donors. These contributions approximate 39% and 36% of the Organization's total operating revenue and support for the years ended December 31, 2021 and 2020, respectively.

5. Investments and Fair Value Measurements

Investment return consists of the following for the years ended December 31:

	 2021	2020		
Interest and dividends Realized and unrealized loss	\$ 78,987 (69,858)	\$	73,079 (142)	
Total investment return	\$ 9,129	\$	72,937	

Notes to Financial Statements December 31, 2021 and 2020

5. Investments and Fair Value Measurements (continued)

The Organization did not have any investment management expenses for the years ended December 31, 2021 and 2020.

The Organization follows FASB ASC 820, Fair Value Measurements and Disclosures, for its financial assets. This standard establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Fair value measurement standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or other valuation techniques) to determine fair value. The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the entity's perceived risk of that instrument.

The inputs used in measuring fair value are categorized into three levels. Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and liabilities and have the highest priority. Level 2 is based upon observable inputs other than quoted market prices, and Level 3 is based on unobservable inputs. The Organization recognizes transfers between levels in the fair value hierarchy at the end of the reporting period.

Level 1 investments include mutual funds, the fair value for which was based on quoted prices for identical assets in active markets. Level 2 investments include certificates of deposit, which are generally valued at original cost plus accrued interest, and government securities, which are valued by pricing vendors using a market approach and pricing spreads based on the credit risk of the issuer, maturity, current yield, and other terms and conditions.

The following table presents the Organization's fair value hierarchy for those investments measured on a recurring basis at December 31, 2021:

	Level 1		Level 2	Level 3	Total	
Mutual funds – equities Certificates of deposit Government securities	\$ 2,947 - -	\$	2,779,374 5,597,714	\$ - \$ - -	2,947 2,779,374 5,597,714	
Total investments	\$ 2,947	\$	8,377,088	\$ - \$	8,380,035	

Notes to Financial Statements December 31, 2021 and 2020

5. Investments and Fair Value Measurements (continued)

The following table presents the Organization's fair value hierarchy for those investments measured on a recurring basis at December 31, 2020:

	Level 1	Level 2	Level 3	Total
Mutual funds – equities Certificates of deposit Government securities	\$ 12,793 \$	5,640,130 1,169,730	\$ - \$ - -	12,793 5,640,130 1,169,730
Total investments	\$ 12,793 \$	6,809,860	\$ - \$	6,822,653

6. Contributions Receivable

Contributions receivable are promised as follows at December 31:

	 2021	2020
Due in less than one year Due in one to five years	\$ 3,737,969 1,658,850	\$ 3,948,795 2,329,244
Total contributions receivable Less: present-value discount (0.33%)	 5,396,819 (23,894)	 6,278,039 (82,129)
Contributions receivable, net	\$ 5,372,925	\$ 6,195,910

7. Property and Equipment

Property and equipment consists of the following at December 31:

	2021		2020	
Furniture and equipment Leasehold improvements	\$	183,500 725,398	\$	104,867 725,398
Total property and equipment Less: accumulated depreciation		908,898 (333,465)		830,265 (235,093)
Property and equipment, net	\$	575,433	\$	595,172

Notes to Financial Statements December 31, 2021 and 2020

8. Intangible Assets

Intangible assets consist of the following at December 31:

	2021		2020	
Website Trademarks	\$	152,070 126,551	\$	43,630
Total intangible assets	\$	278,621	\$	43,630

The Organization did not have any amortization expenses for the years ended December 31, 2021 and 2020.

Amortization expense for the estimated remaining life of the intangible assets with definite life is as follows for the years ending December 31:

2022	\$ 30,414
2023	30,414
2024	30,414
2025	30,414
2026	30,414
Future estimated amortization expense	\$ 152,070

9. Employee Retention Tax Credit

The Organization became eligible to apply for the employee retention tax credit (ERTC), a provision of the CARES Act. The ERTC can be claimed through December 31, 2021 by eligible employers who retained employees during the COVID-19 pandemic. Employers are eligible for the credit if they experienced either a full or partial suspension of operations during any calendar quarter because of governmental orders due to the pandemic, or a significant decline in gross receipts based in comparing quarterly revenue results for 2020 and/or 2021 with the comparable quarter in 2019. The ERTC is a refundable credit that the Organization can claim on qualified wages paid to employees, including certain health insurance costs.

During the year ended December 31, 2021, the Organization received ERTC in the amount of \$474,193, which is included in miscellaneous income in the accompanying statement of activities.

Notes to Financial Statements December 31, 2021 and 2020

10. Net Assets With Donor Restrictions

Net assets with donor restrictions were restricted for the following purposes at December 31:

	 2021	2020
Program restricted Time restricted	\$ 4,759,786 5,549,601	\$ 3,941,523 5,511,525
Total net assets with donor restrictions	\$ 10,309,387	\$ 9,453,048

11. Commitments and Contingencies

Operating Leases

During 2017, the Organization entered into an agreement to lease office space in Arlington, Virginia under the terms of an operating lease that commenced on May 25, 2018 and is set to expire on November 30, 2028. The terms of the lease contain provisions for a free rent period and future rent increases of 2.75% per year. In addition, the Organization was provided a build-out allowance totaling \$680,400 as another incentive to lease the office space. Other lease provisions include the Organization's proportionate share of real estate taxes and operating expenses, which are not included in base rental payments.

The effects of the scheduled rent increases and incentives will be recognized over the life of the lease on a straight-line basis. The difference between the rent expense recorded and the required lease payments is reflected as deferred rent and lease incentives in the accompanying statements of financial position.

Occupancy expense totaled \$394,595 and \$346,740 for the years ended December 31, 2021 and 2020, respectively.

In December 2020, the Organization also entered into a 60-month operating lease for office equipment. The terms of the lease require fixed monthly payments of \$487, and provide the option to purchase the equipment at fair value at the end of the lease.

Notes to Financial Statements December 31, 2021 and 2020

11. Commitments and Contingencies (continued)

Operating Leases (continued)

Future minimum lease payments are as follows for the years ending December 31:

2022	\$ 412,392
2023	422,555
2024	432,973
2025	443,165
2026	448,753
Thereafter	 852,057
Total future minimum lease payments	\$ 3,011,895

Hotel Agreements

The Organization has entered into contracts with several hotels for space for meetings and events through the year 2022. In the event of cancellation, the Organization can be held liable for liquidated damages up to the amount of lost profit less the hotel's mitigation, depending upon the date of cancellation. Management believes that no material liability is likely.

12. Methods Used for Allocation of Expenses from Management and General Activities

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Expenses that are allocated include occupancy and depreciation, which are allocated on a square footage basis, as well as salaries, payroll taxes, and benefits, professional fees, office expenses, insurance, and other, which are allocated on the basis of estimates of time and effort.

13. Pension Plan

In 2020, the Organization started to sponsor a 403(b) retirement plan, which covers substantially all employees. Participants may contribute a percentage of their annual compensation on a pretax basis subject to limitations established by the Internal Revenue Service. The Organization matches 3% of participating employees' salaries. The Organization contributed \$92,040 and \$75,566 to the plan for the years ended December 31, 2021 and 2020, respectively.

Notes to Financial Statements December 31, 2021 and 2020

14. Income Taxes

The Organization is recognized as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code (IRC) and is exempt from income taxes except for taxes on unrelated business activities. No tax expense is recorded in the accompanying financial statements as there was no significant net unrelated business taxable income. Contributions to the Organization are deductible as provided in IRC Section 170(b)(1)(A)(vi). Management evaluated the Organization's tax positions and concluded that the Organization's financial statements do not include any uncertain tax positions.